



**Regular Board Meeting
May 25, 2021 12:00 PM**

Join Zoom Meeting

<https://zoom.us/j/94464408362?pwd=K0ZySzk1S2ZtREFIMFFhNTJRUKhOdz09>

Meeting ID: 944 6440 8362

Passcode: 766309

One tap mobile

+16699009128,,93309512310# US (San Jose)

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Dial by your location

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+1 646 558 8656 US (New York)

Meeting ID: 941 6675 9315

MAY 25, 2021

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2021 Board Meeting Calendar

January 26, 2021, 12:00 p.m.

February 23, 2021, 12:00 p.m.

March 23, 2021, 12:00 p.m.

April 27, 2021, 12:00 p.m.

May 25, 2021, 12:00 p.m.

June 8, 2021, 12:00 p.m. (Budget)

June 22, 2021, 12:00 p.m. (If Needed)

July 27, 2021, 12:00 p.m.

August – Dark

September 28, 2021, 12:00 p.m.

October 26, 2021, 12:00 p.m.

November 16, 2021, 8:30 a.m. (Board Work Study)

December - Dark

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Agenda

May 25, 2021 – 12:00 p.m.

Regular Meeting of the Board of Directors - Zoom Meeting

Join Zoom Meeting

<https://zoom.us/j/94464408362?pwd=K0ZySzk1S2ZtREFIMFFhNTJRUKhOdz09>

Meeting ID: 944 6440 8362 Passcode: 766309

One tap mobile +16699009128,,94464408362# US (San Jose)

COVID-19 RESPONSE: This meeting will be conducted pursuant to the provisions of the Governor's Executive Orders N-25-20 and N-29-20. To observe and /or participate in the Board meeting you are welcome to join our Zoom Meeting.

Board of Directors

Christopher Loh, MD, President
Tom Doria, MD, Vice President
Richard Loft, MD, Clerk of the Board
Mark Hiepler, ESQ, Director
Martin T. Daly, Director

Staff

Kara Ralston, Chief Executive Officer
Sonia Amezcua, Chief Administrative Officer
Karen Valentine, Clerk to the Board

Participants

Rick Wood, *CSDA Financial Services*
Shalene Hayman, *Hayman Consulting*

1. CALL TO ORDER

2. ROLL CALL

3. PLEDGE OF ALLEGIANCE– Director Doria

4. DELETIONS/CORRECTIONS TO THE POSTED AGENDA

5. PUBLIC COMMENT - Ca. GC Section 54954.3

COVID-19 RESPONSE: The Board reserves this time to hear from the public. If you wish to make a general public comment, or comment on a specific agenda item, please submit your comment via email by 4:00 p.m. on Monday, May 24, 2021 to the Clerk to the Board at karenv@camhealth.com. The Clerk to the Board will print your email, distribute copies to all Board Members prior to the meeting, and the Board President or Chief Executive Officer will read the emailed comments aloud during general public comments, or during the specified agenda item.

6. PRESENTATION - None

7. CONSENT AGENDA

Consent Agenda items are considered routine and are acted upon without discussion, with one motion. If discussion is requested, that item(s) will be removed from the Consent Agenda for discussion, and voted on as a separate item. If no discussion is requested, the Board President may request a motion to approve as presented.

- A. Approval of the Minutes of the Regular Board Meeting of April 27, 2021.
(Please see Section 7-A)
- B. Approval of the Minutes of the Executive/Agenda Building Committee Meeting of May 17, 2021. **(Please see Section 7-B)**

Suggested Motion: Motion to approve Consent Agenda as presented.

Motion _____ Second _____ Abstain _____ Pass _____

Loh _____ Doria _____ Loft _____ Hiepler _____ Daly _____

8. DISCUSSION AND ACTION OF CONSENT AGENDA ITEMS PULLED, IF NECESSARY

9. ITEMS FOR ACTION

- A. **Review/ Discussion /Action** – Consideration, discussion, and recommendation for approval of District Check Register, Check Register Comparison, Financial Reports, and monthly Investment and Designated Reserve Report for period ending April 30, 2021.
(Please see Section 9-A)

Suggested Motion: Motion to approve District Check Register, Financial Reports, and monthly Investment and Designated Reserve Report for period ending April 30, 2021.

Motion _____ Second _____ Abstain _____ Pass _____

Loh _____ Doria _____ Loft _____ Hiepler _____ Daly _____

10. CHIEF EXECUTIVE OFFICER REPORT

11. BOARD PRESIDENT REPORT

Discuss District representation for Ventura County Special Districts Association.

12. BOARD MEMBERS COMMENTS AND/OR REPORTS

13. CLOSED SESSION

Pursuant to California Government Code 54957(b)(1) – Chief Executive Officer, Performance Evaluation.

14. RECONVENE FROM CLOSED SESSION

15. **ANNOUNCEMENT OF CLOSED SESSION** – Pursuant to Government Code 54957.1 – The legislative body of any local agency shall publicly report any reportable action taken in closed session and the vote or abstention on that action of every member present.

16. **FUTURE MEETING AND EVENTS**

<u>Board of Directors Meetings</u>	
• Executive Committee: Loh, Doria	Tuesday, June 01, 2021, 12:00 p.m.
• Full Board:	Tuesday, June 08, 2021, 12:00 p.m. – Budget First Reading
• Executive Committee: Loh, Doria	Tuesday, June 15, 2021, 12:00 p.m. – Budget Second Reading – May be cancelled if Budget approved after the first reading.
• Full Board:	Tuesday, June 22, 2021, 12:00 p.m. - Budget Second Reading – May be cancelled if Budget approved after the first reading.
• Executive Committee: Loh, Doria	Tuesday, July 20, 2021, 12:00 p.m.
• Finance Committee: Hiepler, Daly	Tuesday, July 27, 2021, 10:30 a.m.
• Full Board:	Tuesday, July 27, 2021, 12:00 p.m.
• Full Board:	August 2021 – Dark
• Executive Committee: Loh, Doria	September 21, 2021, 12:00 p.m.
• Full Board:	September 28, 2021, 12:00 p.m.

17. **ADJOURNMENT** - This meeting of the Camarillo Health Care District Board of Directors is adjourned at _____p.m.

ACTION ITEMS not appearing on the Agenda may be addressed on an emergency basis by a majority vote of the Board of Directors when need for action arises.

ADA compliance statement; In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk to the Board of Directors, Karen Valentine, at (805) 482-9382. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Note: This agenda was posted at the Camarillo Health Care District Administrative Office and on our website, www.camhealth.com on Friday, May 21, 2021, on or before 4:00 p.m.

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SECTION 5

PUBLIC COMMENTS

COVID-19 RESPONSE: The Board reserves this time to hear from the public. If you wish to make a general public comment, or comment on a specific agenda item, please submit your comment via email by 4:00 p.m. on Monday, May 24, 2021 to the Clerk to the Board at karenv@camhealth.com. The Clerk to the Board will print your email, distribute copies to all Board Members prior to the meeting, and the Board President or Chief Executive Officer will read the emailed comments aloud during general public comments, or during the specified agenda item.

MAY 25, 2021

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SECTION 7

CONSENT AGENDA

**SECTION 7-A
APPROVAL OF MINUTES OF
THE REGULAR BOARD MEETING OF APRIL 27, 2021**

MAY 25, 2021

Regular Meeting of the Board of Directors
Zoom Meeting – Meeting ID: 941 6675 9315

Board of Directors - Present

Christopher Loh, MD, President
Tom Doria, MD, Vice President
Richard Loft, MD, Director, Clerk of the Board
Mark Hiepler, ESQ, Director

Staff - Present

Kara Ralston, Chief Executive Officer
Sonia Amezcua, Chief Administrative Officer
Karen Valentine, Clerk to the Board

Participants:

Rick Wood, *Financial Services Vendor, CSDA*
Shalene Hayman, *Hayman Consulting*

Guests

Martin T. Daly

-
1. **Call to Order and Roll Call** - The Regular Meeting of the Camarillo Health Care District Board of Directors was called to order on Tuesday, April 27, 2021, at 12:04 p.m., by Christopher Loh, President.
 2. **Pledge of Allegiance** – President Loh
 3. **Amendments to The Agenda** – None
 4. **Public Comment** – None
 5. **Presentations** – None
 6. **Consent Agenda** - It was **MOVED** by Director Doria, **SECONDED** by Director Loft, and **MOTION PASSED** that the Board of Directors approve the Consent Agenda as presented.

Roll Call Vote: Ayes: Loh, Doria, Loft **Nays:** None **Absent:** Hiepler

Director Hiepler joined the meeting at 12:13 p.m.

7. **Action Items**
 - A. **Review/ Discussion /Action** – Consideration, discussion, and recommendation for approval of District Check Register, Check Register Comparison, Financial Reports, and monthly Investment and Designated Reserve Report for period ending March 31, 2021.

It was **MOVED** by Director Hiepler, **SECONDED** by Director Doria, and **MOTION PASSED** that the Board of Directors approve the District Check Register, Check Register Comparison, Financial Reports, and monthly Investment and Designated Reserve Report for period ending March 31, 2021.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Nays:** None **Abstain:** None

B. Review/ Discussion /Action – Consideration, discussion, and action to fill the vacancy on the Camarillo Health Care District Board of Directors, Zone 4.

One verified and confirmed application was received from Martin T. Daly. The VC Office of Elections verified the address and voter registration status of the application verbally to the District Clerk to the Board and the Zone 4 address was further confirmed through the approved interactive zoning map prepared by NDC. The Board reviewed Mr. Daly’s application and conducted an open interview.

It was **MOVED** by Director Hiepler, **SECONDED** by Director Doria, and **MOTION PASSED** that Martin T. Daly be nominated and approved to fill the Zone 4 vacancy on the Camarillo Health Care District Board of Directors.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Absent:** None **Abstain:** None

C. Review/ Discussion /Action – Consideration, discussion, and staff recommendation for approval of District Resolution 21-03, Authorizing Investment of Monies in the Local Agency Investment Fund.

It was **MOVED** by Director Loh, **SECONDED** by Director Doria, and **MOTION PASSED** that the Board of Directors approve Resolution 21-03, Authorizing Investment of Monies in the Local Agency Investment Fund.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Absent:** None **Abstain:** None

D. Review/ Discussion /Action – Consideration, discussion, and staff recommendation for approval of District Resolution 21-04, Signature Authorization and Investment Authorization in the Ventura County Treasury Pool.

It was **MOVED** by Director Doria, **SECONDED** by Director Loft, and **MOTION PASSED** that the Board of Directors approve Resolution 21-04, Signature Authorization and Investment Authorization in the Ventura County Treasury Pool.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Absent:** None **Abstain:** None

E. Review/ Discussion /Action – Consideration, discussion, and staff recommendation for approval of District Resolution 21-05, Signature Authorization and Investment Authorization with Mechanics Bank.

It was **MOVED** by Director Doria, **SECONDED** by Director Loh, and **MOTION PASSED** that the Board of Directors approve Resolution 21-05, Signature Authorization and Investment Authorization with Mechanics Bank.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Absent:** None **Abstain:** None

F. Review/ Discussion /Action – Consideration, discussion, and staff recommendation for approval of District Resolution 21-06, Signature Authorization and Investment Authorization with Bank of the West.

It was **MOVED** by Director Loft, **SECONDED** by Director Loh, and **MOTION PASSED** that the Board of Directors approve Resolution 21-06, Signature Authorization and Investment Authorization with Bank of the West.

Roll Call Vote: Ayes: Loh, Doria, Loft, Hiepler **Absent:** None **Abstain:** None

G. Review/ Discussion /No Action Taken – Annual Review of the District’s By-Laws, no changes required.

8. Chief Executive Officer Report

CEO Ralston reported on the status of beginning to re-open some District programs and services. The District has also entered into a funding agreement with the City of Camarillo, effective March 2021, to provide non-emergency transportation rides at no charge, until June 30, 2021. The District will provide door-through-door transportation to District residents for non-emergency medical appointments, activities of daily living, preventative health and other maintenance appointments.

Director Doria left the meeting at 1:13 p.m.

9. Board President’s Report

President Loh discussed Standing Committee Assignments and appointed Director Daly to serve on the Finance Committee. President Loh will discuss District representation to the Ventura County Special District’s Association at the next meeting on May 25, 2021.

10. Board Members Comments and/or Reports

None

11. Having no further business this meeting was adjourned at 1:22 p.m.

Richard Loft
Clerk of the Board



SECTION 7

CONSENT AGENDA

**SECTION 7-B
APPROVAL OF MINUTES OF
THE EXECUTIVE/AGENDA BUILDING COMMITTEE MEETING OF
MAY 17, 2021**

MAY 25, 2021

MINUTES

May 17, 2021

**Executive/Agenda Building Committee Meeting
Camarillo Health Care District Board of Directors**

ZOOM MEETING

<https://zoom.us/j/98524239176?pwd=Tm9IR2xRUExNcTdNUjEyWGV4R05YQT09>

Meeting ID: 985 2423 9176 Passcode: 930114

Board Members Present:

Tom Doria, MD, Vice President

Staff Present:

Kara Ralston, Chief Executive Officer
Sonia Amezcua, Chief Administrative Officer
Karen Valentine, Clerk to the Board

-
1. Call to Order – The Executive Committee Meeting was called to order by Vice President Tom Doria, at 12:02 p.m.
 2. Roll Call – Director Doria
 3. Public Comment – No Public Comment
 4. Reviewed the proposed Agenda for the Regular Board Meeting scheduled for May 17, 2021.
 5. **Consent Agenda**
 - A. Reviewed the Minutes of the April 27, 2021 Regular Board of Directors Meeting.
 6. **Action Items**
 - A. Reviewed Check Register and Check Register Comparison reports for period ending April 30, 2021.
 - B. Reviewed code and procedure for Closed Session, Government Code 54957(b)(1) – Chief Executive Officer Performance Review.
 7. **CEO Report** – CEO Ralston will report on District programs and services as well as other relevant information.
 8. **Meeting Adjourned at 12:21 p.m.**

Tom Doria
Vice President



SECTION 8

SECTION 8

**DISCUSSION AND ACTION OF CONSENT AGENDA ITEMS PULLED,
IF NECESSARY**

MAY 25, 2021

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SECTION 9

ITEMS FOR BOARD ACTION

SECTION 9-A

**REVIEW/ DISCUSSION /ACTION – CONSIDERATION, DISCUSSION, AND
RECOMMENDATION FOR APPROVAL OF DISTRICT CHECK REGISTER, CHECK
REGISTER COMPARISON, FINANCIAL REPORTS, AND MONTHLY
INVESTMENT AND DESIGNATED RESERVE REPORT FOR
PERIOD ENDING APRIL 30, 2021.**

MAY 25, 2021

Camarillo Health Care District
 Monthly Check Register
 April 2021

Check Number	Date	Vendor	Name	Amount	Type	Timing
Cash Account #4 [Bank of the West General]						
68773	4/13/2021	ACCESS	Access TLC Caregivers DBA	569.75	V	MO
68783	4/21/2021	ACCESS	Access TLC Caregivers DBA	510.00	V	MO
68755	4/7/2021	AFLAC	Aflac	875.58	V	MO
68763	4/7/2021	GADDIS	Alexa Gaddis	187.99	E	
68761	4/7/2021	DUNCAN	Audree Duncan	147.95	E	
68774	4/13/2021	BAY ALARM	Bay Alarm Company	1,140.00	V	MO
68784	4/21/2021	BETA	Beta Healthcare Group	3,029.50	V	MO
68785	4/21/2021	BETA WC	Beta Healthcare Group	2,487.00	V	MO
68756	4/7/2021	C3 INTEL	C3 Intelligence, Inc	238.15	V	
68757	4/7/2021	CMH	CMH Centers for Family Health	215.00	V	
68775	4/13/2021	COLANTUONO	Colantuono, Highsmith, Whatley, PC	1,800.00	V	ONGOING
68776	4/13/2021	COMFORT	Comfort Keepers dba	1,734.00	V	MO
68758	4/7/2021	CONEJO AWARD	Conejo Awards Corp	27.89	V	ONGOING
68777	4/13/2021	CONEJO AWARD	Conejo Awards Corp	27.89	V	
68786	4/21/2021	CPI	CPI Solutions, Inc	5,360.69	V	MO
68760	4/7/2021	DOS CAMINOS	Dos Caminos Plaza	5,150.20	V	MO
68762	4/7/2021	FRONTIER	Frontier Communications	130.98	V	MO
68764	4/7/2021	HARTFORD	Hartford Life	1,016.31	V	MO
68787	4/21/2021	HAYMAN	Hayman Consulting dba	3,372.50	V	MO
68778	4/13/2021	HOME REMEDIE	Home Remedies dba	600.00	V	MO
68788	4/21/2021	ITS	Integrated Telemanagement Services, Inc	896.65	V	MO
68767	4/7/2021	ROMERO	Jailene Romero	88.14	E	
68789	4/21/2021	JTS	JTS Facility Services	1,850.00	V	MO
68759	4/7/2021	DO	Julian Do	170.46	E	
68779	4/13/2021	LEAF	Leaf	2,025.32	V	MO
68768	4/7/2021	SUAREZ	Leslie Suarez	81.20	E	
68766	4/7/2021	MORALES	Luis Morales III	132.93	E	
68769	4/7/2021	TAPIA	Mayra Tapia	105.64	E	
68765	4/7/2021	METLIFE	MetLife Small Business	505.71	V	MO
68770	4/7/2021	TEVERBAUGH	Monica Teverbaugh	116.50	E	
68790	4/21/2021	PETTY	Petty Cash - Administrat	261.27	V	MO
68780	4/13/2021	SO CA EDISON	Southern California Edison	359.05	V	MO
68781	4/13/2021	SO CA GAS	Southern California Gas	771.24	V	MO
68791	4/21/2021	STAPLES	Staples Business Advantage	176.47	V	MO
68792	4/21/2021	TROPICAL	Tropical Car Wash	208.00	V	MO
68782	4/13/2021	UMPQUA	Umpqua Bank	3,160.34	V	MO
68771	4/7/2021	UNITED	United Way of Ventura County	51.75	V	
68793	4/21/2021	VALIC	VALIC	1,186.50	V	MO
68772	4/7/2021	VISION	Vision Services Plan	248.20	V	MO
68794	4/21/2021	VOYAGER	Voyager Fleet Systems Inc	341.23	V	MO
Report Total				\$ 41,357.98		

Check Register Monthly Comparison

FY 2020/21

Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Mo. Avg (varies through year as amts added)
\$155,740	\$47,551	\$147,667	\$88,955	\$48,137	\$57,225	\$54,157	\$41,754	\$61,960	\$41,358			\$74,450
YTD Total											\$744,504	

Notes FY 20/21:

- July '20 Annual insurances
- Sep '20 ADC Construction Loan pmt \$99K #6 of 7
- Mar 21 - N-95 Masks for ADC

FY 2019/20

Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Mo. Avg (varies through year as amts added)
\$148,320	\$83,532	\$172,880	\$100,718	\$57,749	\$73,885	\$84,153	\$73,422	\$55,954	\$93,468	\$74,435	\$67,549	\$90,505
YTD Total											\$1,086,065	

Notes FY 19/20:

- July '19 Annual insurances
- Sep '19 ADC Construction Loan pmt \$99K #5 of 7
- Feb '20 National Demographics Corp \$22,500
- Feb '20 Fanning & Karrh audit pymt \$5,485
- Apr '20 Insurance & Deductible: Accounting water heater \$36,516; MALDEF payment agreement \$12,000

NOTE: this is a comparison of checks only; does not include expenses such as OPEB accrual, salary/benefit expenses, UAL expense, depreciation; July and Aug of each year may or may not include month prior June expenses.

Camarillo Health Care District

Statements of Activities

Year-to-Date Variance, April 2021 - current month, Consolidated by department

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2021 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
REVENUE				
Tax Revenue-Admin	2,852,775.89	2,284,760.90	568,014.99	24.9 %
Community Education	25.00	18,933.40	(18,908.40)	-99.9 %
Transportation Fees	5,455.00	16,461.70	(11,006.70)	-66.9 %
Transport Fees ADC	3,503.00	19,166.70	(15,663.70)	-81.7 %
Health Screening Fees	0.00	166.70	(166.70)	-100.0 %
Lifeline Fees	30,920.00	28,635.00	2,285.00	8.0 %
Sr Nutrition Home Delivered	33,332.26	14,875.00	18,457.26	124.1 %
Sr Nutrition Congregate	40.00	1,320.00	(1,280.00)	-97.0 %
Contract-PICF-Falls	4,162.58	31,868.30	(27,705.72)	-86.9 %
Contract-PICF Anthem	7,524.00	1,708.30	5,815.70	340.4 %
Contract-PICF-Blue Shield	3,044.00	8,968.30	(5,924.30)	-66.1 %
Contract-VCAAA-Evid Base	1,880.00	9,000.00	(7,120.00)	-79.1 %
ADC Fees	26,903.00	158,200.00	(131,297.00)	-83.0 %
Contract-J Hopkins Univ	240.00	0.00	240.00	
Grant-VCAAA Caregiver Respite	27,053.00	30,625.00	(3,572.00)	-11.7 %
Contract-Caregiver Navigation Project	10,600.00	11,562.50	(962.50)	-8.3 %
Grant - City of Camarillo Rides	30,066.54	0.00	30,066.54	
Donations-Scholarship	0.00	2,083.30	(2,083.30)	-100.0 %
Sponsorship	850.00	1,000.00	(150.00)	-15.0 %
Healthy Attitude Advertising	4,000.00	4,770.00	(770.00)	-16.1 %
Interest Income	16,038.33	22,550.00	(6,511.67)	-28.9 %
Facility Use Rental	2,916.00	6,666.70	(3,750.70)	-56.3 %
Facility Use-Lease	4,500.00	4,500.80	(0.80)	0.0 %
Donations	19,250.00	1,041.60	18,208.40	1748.1 %
Fischer Fund Distribution	143,708.49	125,000.00	18,708.49	15.0 %
Grant-VCAAA-Sr Nutrition	79,238.61	80,048.30	(809.69)	-1.0 %
City of Cam SNP HDM	30,833.40	30,833.30	0.10	0.0 %
Grant-Rupe Found Vet Caregiver	30,000.06	25,000.00	5,000.06	20.0 %
Support Services Offset	204,261.00	320,995.00	(116,734.00)	-36.4 %
Grant-VCAAA-SS Line	40,083.60	38,333.60	1,750.00	4.6 %
Grant-SCAN Community	1,500.00	9,500.00	(8,000.00)	-84.2 %
TOTAL REVENUE	3,614,703.76	3,308,574.40	306,129.36	9.3 %
	3,614,703.76	3,308,574.40	306,129.36	9.3 %

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2021 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
	3,614,703.76	3,308,574.40	306,129.36	9.3 %
EXPENSES				
Salaries	1,075,683.93	1,265,892.30	190,208.37	15.0 %
Payroll Taxes	86,039.86	96,847.10	10,807.24	11.2 %
Benefits-PERS-Health	141,675.94	197,500.00	55,824.06	28.3 %
Benefits-PERS-Retirement	87,321.21	102,201.40	14,880.19	14.6 %
Benefits - Workers Comp	34,149.47	35,357.10	1,207.63	3.4 %
Benefits - Life/ADD	22,209.27	23,011.90	802.63	3.5 %
Benefits-OPEB	46,619.07	36,700.00	(9,919.07)	-27.0 %
PERS Retirement UAL	108,121.00	231,900.00	123,779.00	53.4 %
Audit Fees	22,310.50	21,500.00	(810.50)	-3.8 %
Legal Fees	15,858.00	25,000.00	9,142.00	36.6 %
Contractors/Consultants	133,515.75	167,980.10	34,464.35	20.5 %
Support Services	204,261.00	320,995.60	116,734.60	36.4 %
Instructor Agreement Fees	0.00	6,666.70	6,666.70	100.0 %
Community/Staff Outreach	478.16	11,679.90	11,201.74	95.9 %
Dues/Subscriptions	23,471.78	36,307.50	12,835.72	35.4 %
Continuing Education-Trustee	17,786.63	24,242.50	6,455.87	26.6 %
Continuing Education-Staff	7,073.91	6,756.60	(317.31)	-4.7 %
Trustee Stipends	6,200.00	8,833.30	2,633.30	29.8 %
Election Costs	1,537.68	40,500.00	38,962.32	96.2 %
LAFCO Assessments	2,534.00	2,275.00	(259.00)	-11.4 %
Mileage	10,518.05	19,067.50	8,549.45	44.8 %
Program Matls/Activities	3,076.96	26,225.80	23,148.84	88.3 %
Gas & Oil	4,569.24	10,677.50	6,108.26	57.2 %
Fleet Maintenance	3,677.39	13,705.80	10,028.41	73.2 %
Minor Equipment	5,781.58	18,713.30	12,931.72	69.1 %
Supplies	11,257.26	38,355.90	27,098.64	70.7 %
Postage	29,929.71	29,443.03	(486.68)	-1.7 %
Advertising & Promotion	3,549.28	16,710.00	13,160.72	78.8 %
Refunds	1,556.00	2,091.70	535.70	25.6 %
Printing	35,489.83	55,808.90	20,319.07	36.4 %
Repairs & Maintenance	25,533.90	38,090.90	12,557.00	33.0 %
Association Fees	51,502.00	51,502.30	0.30	0.0 %
Insurance	62,504.61	57,063.40	(5,441.21)	-9.5 %
Storage Rent/Equip Lease	22,978.51	25,037.50	2,058.99	8.2 %
Telephone	19,859.16	18,300.00	(1,559.16)	-8.5 %
Utilities	22,662.22	23,000.10	337.88	1.5 %
Licenses & Fees	6,606.14	8,088.90	1,482.76	18.3 %
Bank & Credit Card Charges	8,156.37	10,227.50	2,071.13	20.3 %
TOTAL EXPENSES	2,366,055.37	3,124,257.03	758,201.66	24.3 %
OPERATING RESULTS	1,248,648.39	184,317.37	1,064,331.02	577.4 %

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2021 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
OTHER INCOME & EXPENSE				
Other Income -Admin	34,218.48	4,175.00	30,043.48	719.6 %
Depreciation Expense	(97,032.10)	(97,031.60)	(0.50)	0.0 %
TOTAL OTHER INCOME & EXPENSE	(62,813.62)	(92,856.60)	30,042.98	32.4 %
AFTER OTHER INCOME & EXPENSE	1,185,834.77	91,460.77	1,094,374.00	1196.6 %
NET RESULTS	1,185,834.77	91,460.77	1,094,374.00	1196.6 %

Camarillo Health Care District

Statements of Activities

Year-to-Date Only, April 2021 - current month, April 2020 - 12 months back, Consolidated by department

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2020</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
REVENUE				
Tax Revenue-Admin	2,852,775.89	2,646,597.90	206,177.99	7.8 %
Community Education	25.00	16,922.00	(16,897.00)	-99.9 %
Transportation Fees	5,455.00	15,075.00	(9,620.00)	-63.8 %
Transport Fees ADC	3,503.00	20,210.00	(16,707.00)	-82.7 %
Health Screening Fees	0.00	74.00	(74.00)	-100.0 %
Lifeline Fees	30,920.00	36,872.00	(5,952.00)	-16.1 %
Sr Nutrition Home Delivered	33,332.26	17,684.43	15,647.83	88.5 %
Sr Nutrition Congregate	40.00	939.26	(899.26)	-95.7 %
Contract-PICF-Falls	4,162.58	17,349.16	(13,186.58)	-76.0 %
Contract-PICF Anthem	7,524.00	1,360.00	6,164.00	453.2 %
Contract-PICF-Blue Shield	3,044.00	5,057.00	(2,013.00)	-39.8 %
Contract-VCAAA-Evid Base	1,880.00	5,300.00	(3,420.00)	-64.5 %
ADC Fees	26,903.00	180,739.00	(153,836.00)	-85.1 %
Contract-J Hopkins Univ	240.00	0.00	240.00	
Grant-VCAAA Caregiver Respite	27,053.00	40,951.56	(13,898.56)	-33.9 %
Contract-Caregiver Navigation Project	10,600.00	0.00	10,600.00	
Grant - City of Camarillo Rides	30,066.54	0.00	30,066.54	
Donations-Scholarship	0.00	911.00	(911.00)	-100.0 %
Sponsorship	850.00	2,100.00	(1,250.00)	-59.5 %
Healthy Attitude Advertising	4,000.00	4,050.00	(50.00)	-1.2 %
Interest Income	16,038.33	49,559.80	(33,521.47)	-67.6 %
Facility Use Rental	2,916.00	13,239.00	(10,323.00)	-78.0 %
Facility Use-Lease	4,500.00	4,430.00	70.00	1.6 %
Donations	19,250.00	5,751.00	13,499.00	234.7 %
Fischer Fund Distribution	143,708.49	142,958.00	750.49	0.5 %
Grant-VCAAA-Sr Nutrition	79,238.61	82,166.20	(2,927.59)	-3.6 %
Grant-Rupe Foundation Reach	0.00	32,500.33	(32,500.33)	-100.0 %
City of Cam SNP HDM	30,833.40	37,083.30	(6,249.90)	-16.9 %
Grant-Dignity Cog Impair	0.00	13,519.30	(13,519.30)	-100.0 %
Grant-Rupe Found Vet Caregiver	30,000.06	3,333.34	26,666.72	800.0 %
Support Services Offset	204,261.00	187,698.91	16,562.09	8.8 %
Grant-VCAAA-SS Line	40,083.60	41,666.70	(1,583.10)	-3.8 %
Grant-SCAN Community	1,500.00	9,303.00	(7,803.00)	-83.9 %
TOTAL REVENUE	3,614,703.76	3,635,401.19	(20,697.43)	-0.6 %
	3,614,703.76	3,635,401.19	(20,697.43)	-0.6 %

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2020</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
	3,614,703.76	3,635,401.19	(20,697.43)	-0.6 %
EXPENSES				
Salaries	1,075,683.93	1,272,303.87	196,619.94	15.5 %
Payroll Taxes	86,039.86	102,260.26	16,220.40	15.9 %
Benefits-PERS-Health	141,675.94	150,883.70	9,207.76	6.1 %
Benefits-PERS-Retirement	87,321.21	94,103.08	6,781.87	7.2 %
Benefits - Workers Comp	34,149.47	23,723.03	(10,426.44)	-44.0 %
Benefits - Life/ADD	22,209.27	23,330.12	1,120.85	4.8 %
Benefits-OPEB	46,619.07	36,554.64	(10,064.43)	-27.5 %
PERS Retirement UAL	108,121.00	91,882.00	(16,239.00)	-17.7 %
Audit Fees	22,310.50	21,464.85	(845.65)	-3.9 %
Legal Fees	15,858.00	41,701.45	25,843.45	62.0 %
Contractors/Consultants	133,515.75	181,627.56	48,111.81	26.5 %
Support Services	204,261.00	187,698.91	(16,562.09)	-8.8 %
Instructor Agreement Fees	0.00	9,668.00	9,668.00	100.0 %
Community/Staff Outreach	478.16	7,850.86	7,372.70	93.9 %
Dues/Subscriptions	23,471.78	31,679.03	8,207.25	25.9 %
Continuing Education-Trustee	17,786.63	19,906.54	2,119.91	10.6 %
Continuing Education-Staff	7,073.91	19,362.22	12,288.31	63.5 %
Trustee Stipends	6,200.00	6,500.00	300.00	4.6 %
Election Costs	1,537.68	0.00	(1,537.68)	
LAFCO Assessments	2,534.00	2,191.00	(343.00)	-15.7 %
Mileage	10,518.05	12,361.89	1,843.84	14.9 %
Program Matls/Activities	3,076.96	15,650.87	12,573.91	80.3 %
Gas & Oil	4,569.24	11,156.61	6,587.37	59.0 %
Fleet Maintenance	3,677.39	17,253.06	13,575.67	78.7 %
Minor Equipment	5,781.58	10,027.20	4,245.62	42.3 %
Supplies	11,257.26	11,341.71	84.45	0.7 %
Postage	29,929.71	22,045.23	(7,884.48)	-35.8 %
Advertising & Promotion	3,549.28	10,195.23	6,645.95	65.2 %
Refunds	1,556.00	1,078.00	(478.00)	-44.3 %
Printing	35,489.83	53,302.04	17,812.21	33.4 %
Repairs & Maintenance	25,533.90	67,862.95	42,329.05	62.4 %
Association Fees	51,502.00	49,096.46	(2,405.54)	-4.9 %
Insurance	62,504.61	54,033.65	(8,470.96)	-15.7 %
Storage Rent/Equip Lease	22,978.51	24,638.14	1,659.63	6.7 %
Telephone	19,859.16	17,851.25	(2,007.91)	-11.2 %
Utilities	22,662.22	22,648.96	(13.26)	-0.1 %
Licenses & Fees	6,606.14	4,682.35	(1,923.79)	-41.1 %
Bank & Credit Card Charges	8,156.37	11,832.72	3,676.35	31.1 %
TOTAL EXPENSES	2,366,055.37	2,741,749.44	375,694.07	13.7 %
OPERATING RESULTS	1,248,648.39	893,651.75	354,996.64	39.7 %
OTHER INCOME & EXPENSE				
Other Income -Admin	34,218.48	62,122.60	(27,904.12)	-44.9 %

	<i>10 Months Ended April 30, 2021</i>	<i>10 Months Ended April 30, 2020</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Depreciation Expense	(97,032.10)	(112,766.00)	15,733.90	14.0 %
TOTAL OTHER INCOME & EXPENSE	(62,813.62)	(50,643.40)	(12,170.22)	-24.0 %
AFTER OTHER INCOME & EXPENSE	1,185,834.77	843,008.35	342,826.42	40.7 %
NET RESULTS	1,185,834.77	843,008.35	342,826.42	40.7 %

Camarillo Health Care District

Statements of Activities

Year-to-Date Performance, April 2021 - current month, Consolidated by department

	<i>10 Months Ended April 30, 2021</i>	<i>Annual Budget</i>	<i>Unused</i>	<i>% Used</i>
REVENUE				
Tax Revenue-Admin	2,852,775.89	2,741,713.00	(111,062.89)	104.1 %
Community Education	25.00	22,720.00	22,695.00	0.1 %
Transportation Fees	5,455.00	19,754.00	14,299.00	27.6 %
Transport Fees ADC	3,503.00	23,000.00	19,497.00	15.2 %
Health Screening Fees	0.00	200.00	200.00	
Lifeline Fees	30,920.00	34,362.00	3,442.00	90.0 %
Sr Nutrition Home Delivered	33,332.26	17,850.00	(15,482.26)	186.7 %
Sr Nutrition Congregate	40.00	1,584.00	1,544.00	2.5 %
Contract-PICF-Falls	4,162.58	38,242.00	34,079.42	10.9 %
Contract-PICF Anthem	7,524.00	2,050.00	(5,474.00)	367.0 %
Contract-PICF-Blue Shield	3,044.00	10,762.00	7,718.00	28.3 %
Contract-VCAAA-Evid Base	1,880.00	10,800.00	8,920.00	17.4 %
ADC Fees	26,903.00	189,840.00	162,937.00	14.2 %
Contract-J Hopkins Univ	240.00	0.00	(240.00)	
Grant-VCAAA Caregiver Respite	27,053.00	36,750.00	9,697.00	73.6 %
Contract-Caregiver Navigation Project	10,600.00	13,875.00	3,275.00	76.4 %
Grant - City of Camarillo Rides	30,066.54	0.00	(30,066.54)	
Donations-Scholarship	0.00	2,500.00	2,500.00	
Sponsorship	850.00	1,200.00	350.00	70.8 %
Healthy Attitude Advertising	4,000.00	5,000.00	1,000.00	80.0 %
Interest Income	16,038.33	30,000.00	13,961.67	53.5 %
Facility Use Rental	2,916.00	8,000.00	5,084.00	36.5 %
Facility Use-Lease	4,500.00	5,401.00	901.00	83.3 %
Donations	19,250.00	1,250.00	(18,000.00)	1540.0 %
Fischer Fund Distribution	143,708.49	125,000.00	(18,708.49)	115.0 %
Grant-VCAAA-Sr Nutrition	79,238.61	96,058.00	16,819.39	82.5 %
City of Cam SNP HDM	30,833.40	37,000.00	6,166.60	83.3 %
Grant-Rupe Found Vet Caregiver	30,000.06	30,000.00	(0.06)	100.0 %
Support Services Offset	204,261.00	385,194.00	180,933.00	53.0 %
Grant-VCAAA-SS Line	40,083.60	50,000.00	9,916.40	80.2 %
Grant-SCAN Community	1,500.00	11,400.00	9,900.00	13.2 %
TOTAL REVENUE	3,614,703.76	3,951,505.00	336,801.24	91.5 %
	3,614,703.76	3,951,505.00	336,801.24	91.5 %

	<i>10 Months Ended April 30, 2021</i>	<i>Annual Budget</i>	<i>Unused</i>	<i>% Used</i>
	3,614,703.76	3,951,505.00	336,801.24	91.5 %
EXPENSES				
Salaries	1,075,683.93	1,519,070.62	443,386.69	70.8 %
Payroll Taxes	86,039.86	116,216.50	30,176.64	74.0 %
Benefits-PERS-Health	141,675.94	236,999.98	95,324.04	59.8 %
Benefits-PERS-Retirement	87,321.21	122,641.75	35,320.54	71.2 %
Benefits - Workers Comp	34,149.47	42,428.30	8,278.83	80.5 %
Benefits - Life/ADD	22,209.27	27,614.34	5,405.07	80.4 %
Benefits-OPEB	46,619.07	44,040.00	(2,579.07)	105.9 %
PERS Retirement UAL	108,121.00	231,900.00	123,779.00	46.6 %
Audit Fees	22,310.50	21,500.00	(810.50)	103.8 %
Legal Fees	15,858.00	30,000.00	14,142.00	52.9 %
Contractors/Consultants	133,515.75	201,576.00	68,060.25	66.2 %
Support Services	204,261.00	385,194.49	180,933.49	53.0 %
Instructor Agreement Fees	0.00	8,000.00	8,000.00	
Community/Staff Outreach	478.16	14,016.00	13,537.84	3.4 %
Dues/Subscriptions	23,471.78	43,569.00	20,097.22	53.9 %
Continuing Education-Trustee	17,786.63	29,091.00	11,304.37	61.1 %
Continuing Education-Staff	7,073.91	8,108.00	1,034.09	87.2 %
Trustee Stipends	6,200.00	10,600.00	4,400.00	58.5 %
Election Costs	1,537.68	40,500.00	38,962.32	3.8 %
LAFCO Assessments	2,534.00	2,275.00	(259.00)	111.4 %
Mileage	10,518.05	22,881.00	12,362.95	46.0 %
Program Matls/Activities	3,076.96	31,471.00	28,394.04	9.8 %
Gas & Oil	4,569.24	12,813.00	8,243.76	35.7 %
Fleet Maintenance	3,677.39	16,447.00	12,769.61	22.4 %
Minor Equipment	5,781.58	22,456.00	16,674.42	25.7 %
Supplies	11,257.26	46,027.02	34,769.76	24.5 %
Postage	29,929.71	38,921.00	8,991.29	76.9 %
Advertising & Promotion	3,549.28	20,052.00	16,502.72	17.7 %
Refunds	1,556.00	2,510.00	954.00	62.0 %
Printing	35,489.83	73,349.00	37,859.17	48.4 %
Repairs & Maintenance	25,533.90	45,709.00	20,175.10	55.9 %
Association Fees	51,502.00	61,803.00	10,301.00	83.3 %
Insurance	62,504.61	68,476.00	5,971.39	91.3 %
Storage Rent/Equip Lease	22,978.51	30,045.00	7,066.49	76.5 %
Telephone	19,859.16	21,960.00	2,100.84	90.4 %
Utilities	22,662.22	27,600.00	4,937.78	82.1 %
Licenses & Fees	6,606.14	9,503.00	2,896.86	69.5 %
Bank & Credit Card Charges	8,156.37	12,273.00	4,116.63	66.5 %
TOTAL EXPENSES	2,366,055.37	3,699,637.00	1,333,581.63	64.0 %
OPERATING RESULTS	1,248,648.39	251,868.00	(996,780.39)	495.8 %

	<i>10 Months Ended April 30, 2021</i>	<i>Annual Budget</i>	<i>Unused</i>	<i>% Used</i>
OTHER INCOME & EXPENSE				
Other Income -Admin	34,218.48	5,010.00	(29,208.48)	683.0 %
Depreciation Expense	(97,032.10)	(116,438.00)	(19,405.90)	83.3 %
TOTAL OTHER INCOME & EXPENSE	(62,813.62)	(111,428.00)	(48,614.38)	56.4 %
AFTER OTHER INCOME & EXPENSE	1,185,834.77	140,440.00	(1,045,394.77)	844.4 %
NET RESULTS	1,185,834.77	140,440.00	(1,045,394.77)	844.4 %

Camarillo Health Care District Tax Revenue Analysis by Month Received

	Fiscal Year 2020-21			Fiscal Year 2019-20			Fiscal Year 2018-19			Fiscal Year 2017-18			Fiscal Year 2016-17		
	\$ Received	YTD	% to Budget	\$ Received	YTD	% to Budget	\$ Received	YTD	% to Budget	\$ Received	YTD	% to Budget	\$ Received	YTD	% to Budget
Jul	52,095.57	52,095.57	1.90%	67,487.98	67,487.98	2.46%	61,741.35	61,741.35	2.30%	87,113.09	87,113.09	3.42%	38,000.73	38,000.73	1.54%
Aug	0.00	52,095.57	1.90%	0.00	67,487.98	2.46%	0.00	61,741.35	2.30%	0.00	87,113.09	3.42%	7,666.02	45,666.75	1.85%
Sep	20,978.49	73,074.06	2.67%	8,700.85	76,188.83	2.78%	8,238.70	69,980.05	2.60%	7,246.26	94,359.35	3.71%	18,067.97	63,734.72	2.58%
Oct	3,588.84	76,662.90	2.80%	6,624.41	82,813.24	3.02%	4,395.04	74,375.09	2.77%	5,385.54	99,744.89	3.92%	4,391.92	68,126.64	2.76%
Nov	44,105.30	120,768.20	4.40%	40,912.52	123,725.76	4.51%	43,547.41	117,922.50	4.39%	37,862.26	137,607.15	5.40%	2,768.74	70,895.38	2.87%
Dec	1,475,561.33	1,596,329.53	58.22%	1,452,748.50	1,576,474.26	57.50%	1,388,029.33	1,505,951.83	56.03%	1,367,602.27	1,505,209.42	59.12%	1,323,393.51	1,394,288.89	56.40%
Jan	159,995.29	1,756,324.82	64.06%	30,242.04	1,606,716.30	58.60%	31,535.81	1,537,487.64	57.20%	33,931.21	1,539,140.63	60.45%	30,813.92	1,425,102.81	57.65%
Feb	0.00	1,756,324.82	64.06%	9,531.93	1,616,248.23	58.95%	2,914.00	1,540,401.64	57.31%	7.97	1,539,148.60	60.45%	61.58	1,425,164.39	57.65%
Mar	5,801.59	1,762,126.41	64.27%	7,030.61	1,623,278.84	59.21%	6,793.32	1,547,194.96	57.56%	8,148.02	1,547,296.62	60.77%	5,319.05	1,430,483.44	57.87%
Apr	1,142,745.05	2,904,871.46	105.95%	1,090,807.04	2,714,085.88	98.99%	1,045,441.36	2,592,636.32	96.45%	1,002,367.19	2,549,663.81	100.14%	952,682.64	2,383,166.08	96.41%
May	13,590.03	2,918,461.49	106.45%	26,918.30	2,741,004.18	99.97%	104,693.54	2,697,329.86	100.35%	94,567.32	2,644,231.13	103.85%	62,838.37	2,446,004.45	98.95%
Jun			0.00%	28,830.72	2,769,834.90	101.03%	2,862.12	2,700,191.98	100.46%	2,921.20	2,647,152.33	103.97%	2,893.20	2,448,897.65	99.07%
	Approved Budget	2,741,713.00		Approved Budget	2,741,713.00		Approved Budget	2,687,954.00		Approved Budget	2,546,160.00		Approved Budget	2,472,000.00	

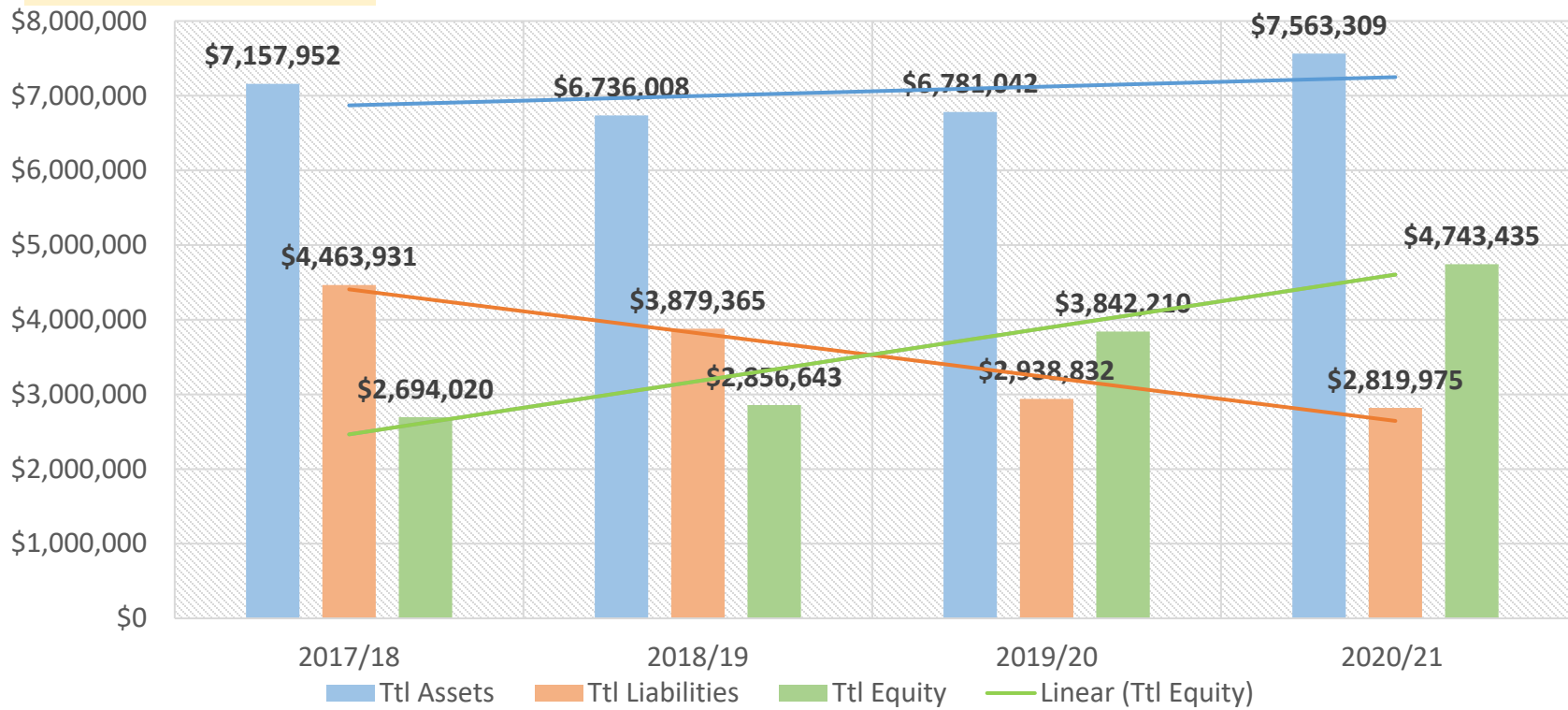
Camarillo Health Care District

Statement of Net Assets

	<u>April 2021</u>	<u>April 2020</u>	<u>\$</u> <u>Variance</u>	<u>%</u> <u>Variance</u>
ASSETS				
Current Assets				
CASH ACCOUNTS				
Bank of the West General	1,238,301.77	1,397,316.06	(159,014.29)	-11.4%
Petty Cash-Administration	1,000.00	1,000.00	0.00	0.0%
Cash Drawer-Community Educ	50.00	50.00	0.00	0.0%
Cash Drawer-Transportation	20.00	20.00	0.00	0.0%
Cash Drawers- Senior Nutrition	85.00	85.00	0.00	0.0%
Cash-Local Agency Investment	4,034,012.15	3,005,316.31	1,028,695.84	34.2%
Cash - County Treasury Invstmn	5,556.32	5,288.32	268.00	5.1%
Mechanics, Rabo Savings	162,038.59	152,224.39	9,814.20	6.4%
Mechanics, Rabo Checking	280,638.75	280,706.34	(67.59)	0.0%
Cash-Restricted-Scholarship	6,483.75	5,498.75	985.00	17.9%
TOTAL CASH ACCOUNTS	5,728,186.33	4,847,505.17	880,681.16	18.2%
Accounts Receivable	990.00	(3,426.00)	4,416.00	128.9%
Employee Advance	0.00	3,669.29	(3,669.29)	-100.0%
Accrued Interest Receivable	3.34	31.01	(27.67)	-89.2%
City of Cam-SNP HDM Rcbl	30,833.40	37,083.30	(6,249.90)	-16.9%
Grant-VCAAA -Sr Nutrition Rcbl	16,292.47	20,190.41	(3,897.94)	-19.3%
Grant-VCAAA Caregiver Rcbl	8,297.85	13,798.46	(5,500.61)	-39.9%
Grant-VCAAA SS Line Rcbl	7,526.72	10,999.82	(3,473.10)	-31.6%
John Hopkins ADS Rec	240.00	0.00	240.00	100.0%
Contract-PICF-Blue Shield	3,057.00	2,793.00	264.00	9.5%
Contract-PICF Anthem	8,214.00	690.00	7,524.00	1090.4%
Contract-PICF-Falls	1,946.90	1,439.98	506.92	35.2%
Contract-AAA-Evidence Based	760.00	0.00	760.00	100.0%
Grant-SCAN-Commty Rcbl	0.00	(230.00)	230.00	100.0%
TOTAL Current Assets	5,806,348.01	4,934,544.44	871,803.57	17.7%
Fixed Assets				
Buildings & Improvements	3,136,670.55	3,128,470.55	8,200.00	0.3%
IS Equip	102,122.40	102,122.40	0.00	0.0%
Equipment & Furnishings	254,911.58	250,161.58	4,750.00	1.9%
Transportation Vehicles	214,214.37	263,736.45	(49,522.08)	-18.8%
Less: Accumulated Depreciaton	(2,537,270.97)	(2,466,754.50)	(70,516.47)	-2.9%
TOTAL Fixed Assets	1,170,647.93	1,277,736.48	(107,088.55)	-8.4%
Other Assets				
PREPAIDS	12,031.16	4,377.48	7,653.68	174.8%
Deferred Outflows of Resources GASB 68	494,934.17	490,486.17	4,448.00	0.9%
Deferred Outflows of Resources GASB 75	79,348.00	73,897.00	5,451.00	7.4%
TOTAL Other Assets	586,313.33	568,760.65	17,552.68	3.1%

	<i>April 2021</i>	<i>April 2020</i>	<i>\$ Variance</i>	<i>% Variance</i>
TOTAL ASSETS	7,563,309.27	6,781,041.57	782,267.70	11.5%
LIABILITIES				
Current Liabilities				
Accounts Payable	40,466.46	29,056.47	11,409.99	39.3%
Medical Premium Payable-Emp	0.00	134.89	(134.89)	-100.0%
Accrued Vacation	82,900.80	82,169.73	731.07	0.9%
Accrued Interest Expenses	5,438.38	4,936.25	502.13	10.2%
Scholarships-Volunteer Expense	1,595.97	1,595.97	0.00	0.0%
Scholarships-Senior Services	4,887.78	3,902.78	985.00	25.2%
Construction Loan 2020	0.00	88,687.99	(88,687.99)	-100.0%
Deferred Revenue	45,933.38	42,133.33	3,800.05	9.0%
TOTAL Current Liabilities	181,222.77	252,617.41	(71,394.64)	-28.3%
Long-Term Liabilities				
Construction Loan to 2021	95,464.29	98,790.09	(3,325.80)	-3.4%
Net Pension Liability GASB 68	1,596,760.50	1,423,419.50	173,341.00	12.2%
Accrued OPEB Liability GASB 75	326,777.00	420,524.00	(93,747.00)	-22.3%
Deferred Inflows of Resources GASB 68	186,989.00	202,655.00	(15,666.00)	-7.7%
Deferred Inflows of Resources GASB 75	432,661.00	540,826.00	(108,165.00)	-20.0%
TOTAL Long-Term Liabilities	2,638,651.79	2,686,214.59	(47,562.80)	-1.8%
TOTAL LIABILITIES	2,819,874.56	2,938,832.00	(118,957.44)	-4.0%
EQUITY				
Designated Reserves	2,999,201.22	0.00	2,999,201.22	100.0%
Retained Earnings	558,398.72	2,999,201.22	(2,440,802.50)	-81.4%
Year-to-Date Earnings	1,185,834.77	843,008.35	342,826.42	40.7%
TOTAL EQUITY	4,743,434.71	3,842,209.57	901,225.14	23.5%
TOTAL LIABILITIES & EQUITY	7,563,309.27	6,781,041.57	782,267.70	11.5%

a.o. April 2021...all years



**Camarillo Health Care District
Investment & Reserves Report
30-Apr-21**

LAIF	2020 - 2021	
	4/30/2021	Interest Earned
Vehicle Fleet Reserve	75,400	400
Technology Reserve	150,800	800
Project/Special Use Reserve	150,800	800
Capital Improvement Reserve	502,668	2,668
General Operating Reserve	1,018,671	5,407
Undesignated - General Operating	2,135,672	5,728
Total LAIF	4,034,012	15,805

Quick Ratio	Current Ratio
30.23	32.04

Bank of the West		
General Operating Fund	1,238,302	0.00
Total Bank of the West	1,238,302	0.00

Mechanics Bank		
Checking	280,639	23.37
Savings	162,039	81.24
Total Savings & CD's	442,677	104.61

Scholarships & Petty Cash Funds	7,639	
--	--------------	--

Ventura County Treasurer Pool	5,556	128.85
--------------------------------------	--------------	---------------

Total in interest earning accounts	5,728,186	16,038
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Reserve Funds	Minimum Target	6/30/2020 Balance	2020 Allocated	2020/2021 Interest	4/30/2021 Balance	Annual Funding Goal
Vehicle Fleet Reserve	75,000	75,000	0	400	75,400	5,000
Technology Reserve	150,000	150,000	0	800	150,800	5,000
Project/Special Use Reserve	150,000	150,000	0	800	150,800	5,000
Capital Improvement Reserve	500,000	500,000	0	2,668	502,668	10,000
General Operating Reserve	1,715,441	1,013,264	0	5,407	1,018,671	100,000
Reserves & Contingencies	2,590,441	1,888,264	0	10,077	1,898,341	125,000

Per California Government Code Section 53600 et. Seq., specifically section 53646 and section 53607, the attached investment report details all investment related activity in the current period. Camarillo Health Care District's (CHCD) investable funds are currently invested in LAIF and with the Ventura County Treasurer's investment pool, and their individual investment transactions are not reportable under the Government code. That said, CHCD's investment policy has taken a prudent investment course, in compliance with the "Prudent Investor's Policy" designed to protect public funds.

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SECTION 10

CHIEF EXECUTIVE OFFICER REPORT

MAY 25, 2021

From: [Kara Ralston](#)
To: [Karen Valentine](#)
Subject: FW: this was posted on next door - nice.
Date: Thursday, May 13, 2021 2:33:27 PM
Attachments: [image001.png](#)

Please print this for board packet

From: Mary Ann Ratto <maryannr@camhealth.com>
Sent: Thursday, May 13, 2021 8:33 AM
To: Kara Ralston <kralston@camhealth.com>; Sonia Amezcua <samezcua@camhealth.com>
Subject: FW: this was posted on next door - nice.

From: Monica Teverbaugh <monicac@camhealth.com>
Sent: Thursday, May 13, 2021 8:09 AM
To: Mary Ann Ratto <maryannr@camhealth.com>
Subject: this was posted on next door - nice.

... going to meet me at the area. Hope you and Gary are staying safe and healthy...
14 hr ago [Like](#) [Reply](#) [Share](#)  1



Susan Brosius • Rancho Adolfo Estates 

Hello 🙋 Betty

Welcome. I thought you might want to know that Camarillo has an awesome service through the Camarillo Health Care District...If you have a doctors appointment or must have any other type medical appointments in our area (Camarillo, Thousand Oaks, Newbury Park, Oxnard or even in Ventura). You can get FREE transportation to any of the cities listed above).

They can/will meet you at your front door, they have a lift if you use a Walker or wheelchair... then when you arrive at your location, they can/will walk you to the door where you have an appointment! Then when you are finished with your appointment, the driver will again meet you at the appointment location and walk you back to their van. You will then be driven home and escorted to your front door!

Very friendly drivers, your temperature is taken before you get on the van you are given sanitizer on your hands and the van is sanitary (Covid rules) so you are very safe in every way.

I really recommend this service!

You need to call ahead of time (2 days at least) to set up your appointment.

1-805-388-2529

"CARE-A-VAN TRANSPORTATION"





9 hr ago [Like](#) [Reply](#) [Share](#)

❤️ 1



Sharon K Pfeiffer • Leisure Village

...

Hi Betty. The Care a Van is a great transportation option for our neighbors who don't drive. Welcome to you and Buffy.

9 min ago [Like](#) [Reply](#) [Share](#)

Monica Teverbaugh

Community Education Manager

Camarillo Health Care District

[3639 E. Las Posas Road, Suite 117](#)

[Camarillo, CA 93010](#)

[\(805\) 388-1952 Ext. 100](#)

Celebrating 52 Years of Service: 1969-2021

www.camhealth.com

<https://www.facebook.com/CamarilloHealthCareDistrict>

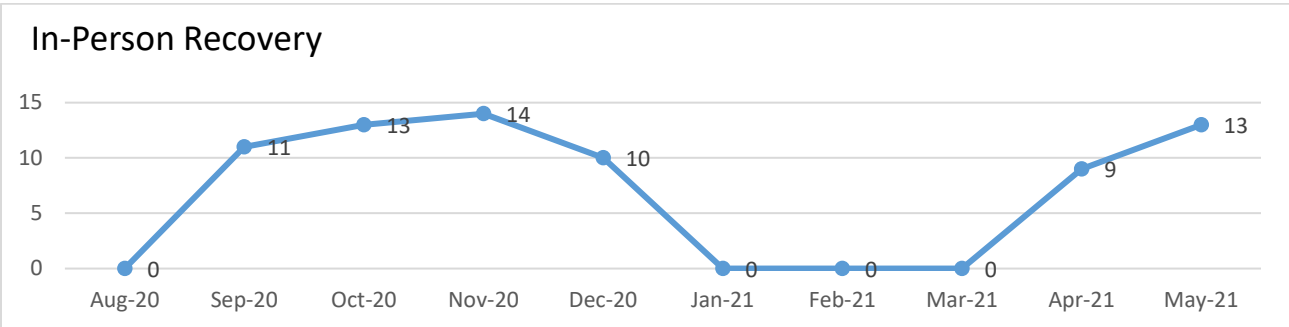
MEMORANDUM

DATE: April 30, 2021
TO: Kara Ralston, Chief Executive Officer
FROM: Mary Ann Ratto, Adult Day Center Director
SUBJECT: *April 2021 Monthly Report*

PROGRAM DESCRIPTION

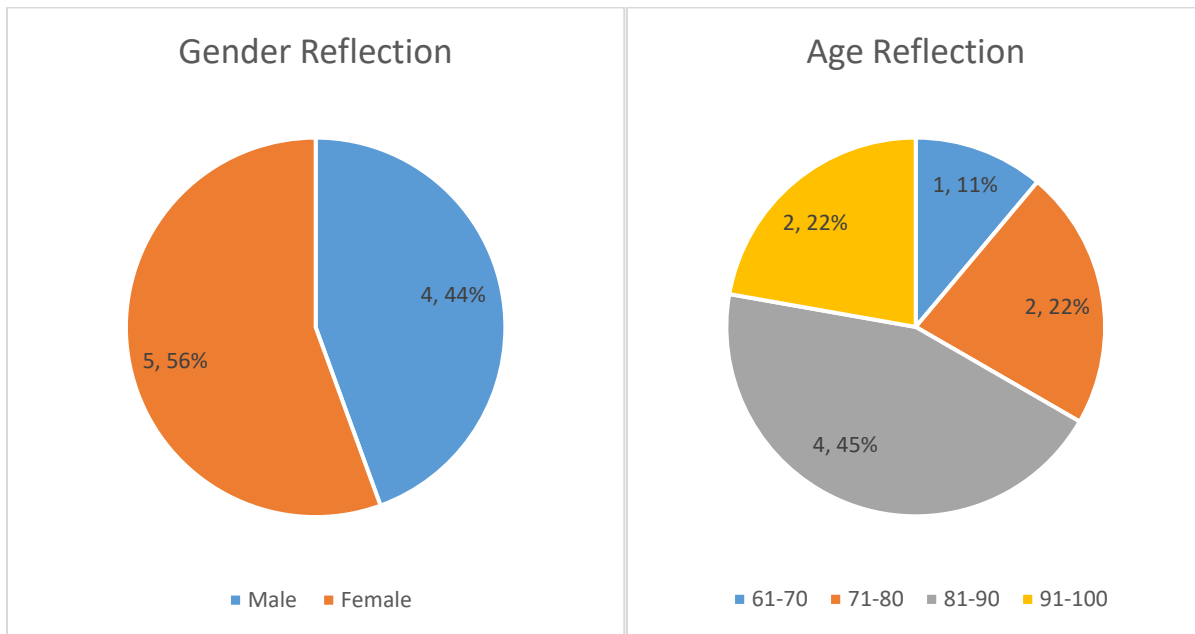
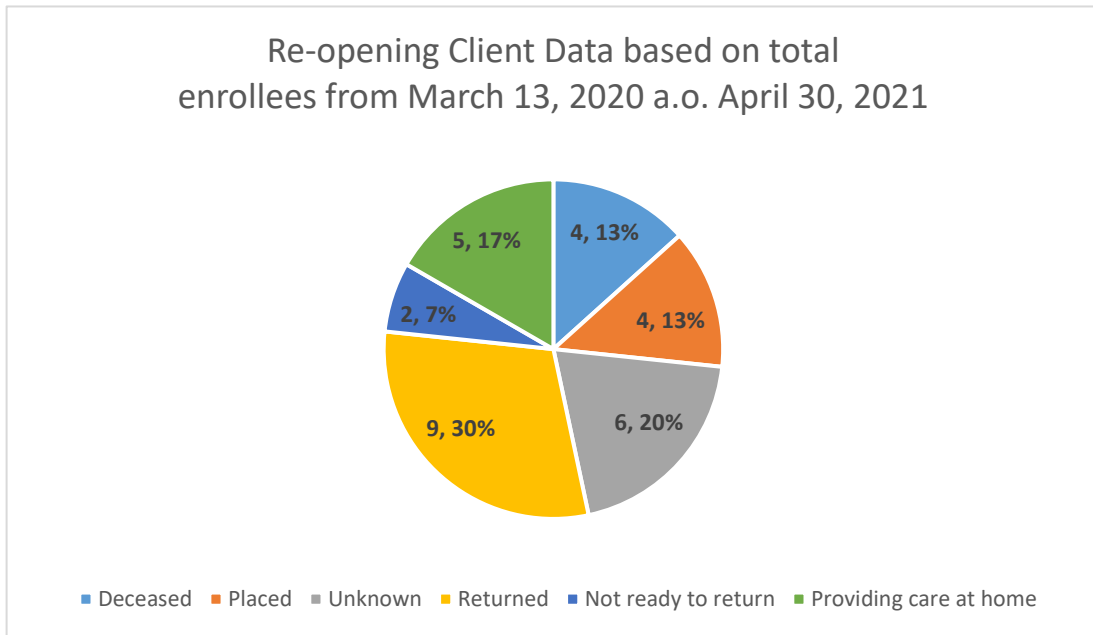
For the past 38 years (since 1983), Camarillo Health Care District has operated a state-licensed Adult Day Center for adults (age 18 and over) with cognitive impairment and other special needs. With intentional thoughts, the Adult Day Center provides a compassionate and dynamic environment where persons with functional and cognitive disabilities can participate in meaningful activities, allowing them to remain as independent as possible with dignity, respect, and honor. Participants enjoy a variety of scheduled activities modified and designed to promote self-esteem, endurance, and engagement. Customized schedules are available full day, half day, multiple or single days in a week, with transportation options. Extended hours are available until 5:30pm.

The following charts reflect the recovery efforts for re-opening. Operating under capacity restrictions, with full and afternoon half day offering at 6:1 ratio. Following the first 10 days of reopening plus the first week of May an exciting trend is showing: already at 32.5% accomplished license capacity of 40.



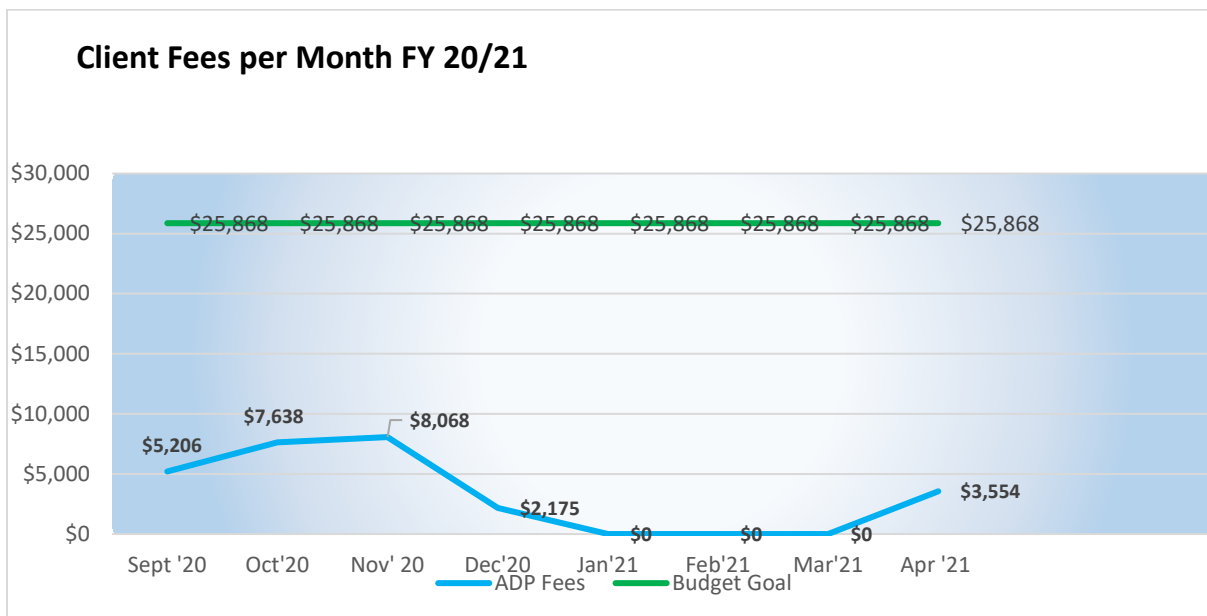
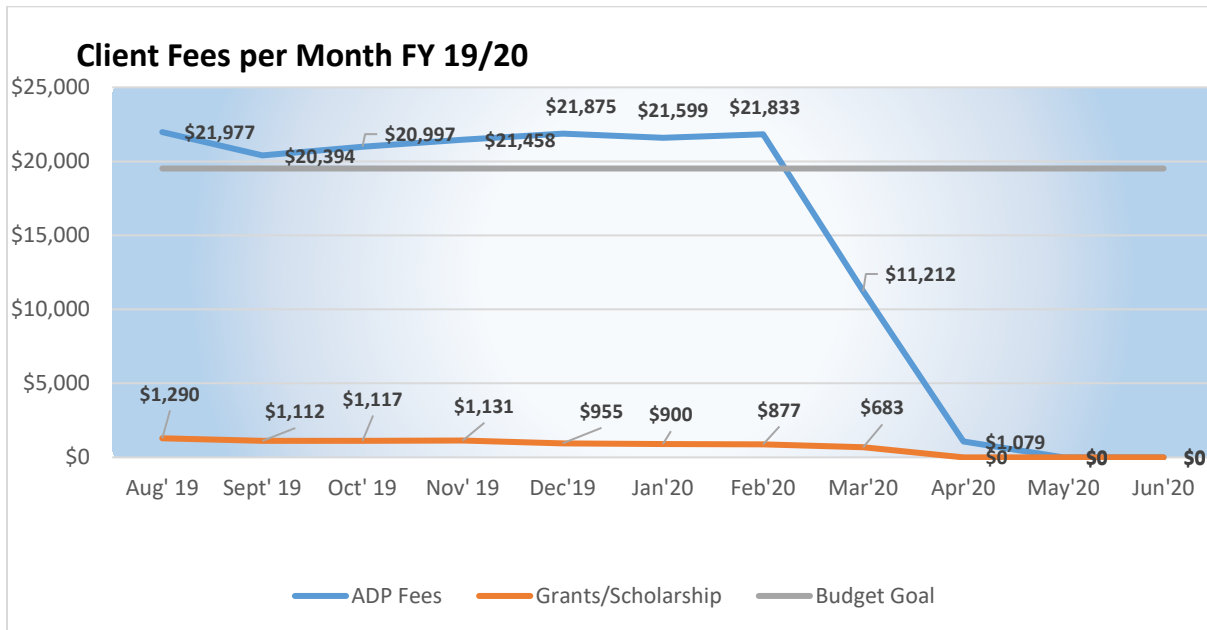
	April 2021	May 2021
Current Enrollment	9	9
New Enrollment	0	4
Total Enrollment	9	13

When the March 13, 2020 temporary suspension occurred, the ADC was at 82.5% license capacity. Many clients “stayed on” and received activity packets through the closures, but families were also faced with difficult decisions. The following pie chart reflects what has been reported, to us, through our contact with the families who were enrolled as of March 13, 2020.



Total Clients: 9
 Current average age: 84
 Current oldest: 94 (ma)
 Current youngest: 69 (ma)

The following revenue charts reflect the success of the ADC, prior to the March 13, 2020 temporary suspension and the recovery efforts since reopening the ADC from September 8, 2020 through December 4, 2020 and April 19, 2021.



MEMORANDUM

Date: May 6, 2021
To: Kara Ralston, CEO
From: Lynn Jones, Community Outreach Manager (COM)
Subject: April 2021 Board Report

Program Description

Lifeline is an easy-to-use, in-home personal response service to ensure rapid response and assistance whenever needed...24 hours a day, 365 days a year.

Program Overview

- 6 units were installed
- 17 units were removed
- 337 total Lifeline subscribers

Description	April 2021	March 2021	Monthly Variance	April 2020	Yearly Variance	Fiscal YTD
Total Subscribers	337	348	-11	425	-88	337
Total Units Removed with extra buttons (including transfers out to SSI programs)	17	9	+7	11	+4	116
Total Number of Installations with extra buttons	6	2	+4	1	+5	38
Net Installations	-11	-7	-5	-11	0	-80
In District/Out of District	2/4	1/1	+1/3	0/1	+2/+3	11/27

Deactivations in April totaled 16 Clients

The average length of stay for those deactivating in April was 5 years, 4 months. The national average is 2.7 years.

Lifeline Operational Calls

In total, including other miscellaneous activity, Lifeline Central answered or responded to 205 calls from District subscribers in April.

	April 2021	March 2021	Monthly Variance	April 2020	Yearly Variance	Fiscal YTD
Accidental Button Pushes (No EMS called)	79	80	-1	94	-15	921
Client Tests Performed	91	93	-2	124	-33	1068
Incidents	17	29	-12	24	-7	234
Service Calls	12	15	-3	10	+2	133
Welcome/Information Calls	6	3	+3	3	+3	30
Total	205	220	-15	255	-50	2386

Detailed Incident Report: In April, Lifeline reported 17 calls for help from CHCD subscribers. Out of the 17 calls, only 3 were transported to a local hospital which represented 18% of button-help calls. EMS was called to the scene for a total of 13 times for the month of April representing about 77% of all incidents. Overall, falls were the number one reason (41%) for needing assistance.

April 2021 Report

Date: May 7, 2021
To: Kara Ralston, CEO
From: Blair Barker, Care Services Director
 Mayra Tapia, Senior Nutrition Coordinator; Juliann Do, Resource Specialist
 Monthly Program Report: **April 2021**

The Senior Nutrition Program (SNP) provides supplemental nutrition for residents age 60 and over at either the congregate meal site or by home delivery, to enhance physical, mental and emotional well-being.

Home Delivered Meals (HDM) are delivered to homebound seniors who are unable to procure or prepare their own meals, and include fresh fruit and vegetables, dairy and grain products as supervised by VCAAA registered dietician. Up to 5 meals/week are delivered in a bundle once each week. **During COVID-19 restrictions, clients include seniors not normally home-bound, and non-senior disabled who are abiding by Stay-at-Home orders. All recipients may currently receive up to 14 meals/week.**

Congregate Meals (aka Apple-A-Day Café) are normally served at the District congregate (Cong) site on the third Thursday of each month. **During COVID-19 restrictions,** congregate clients may instead choose to pick up a frozen meal at the District once a month.

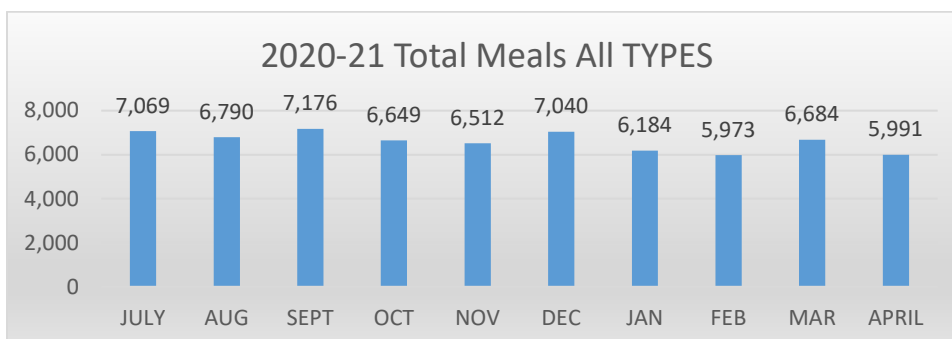
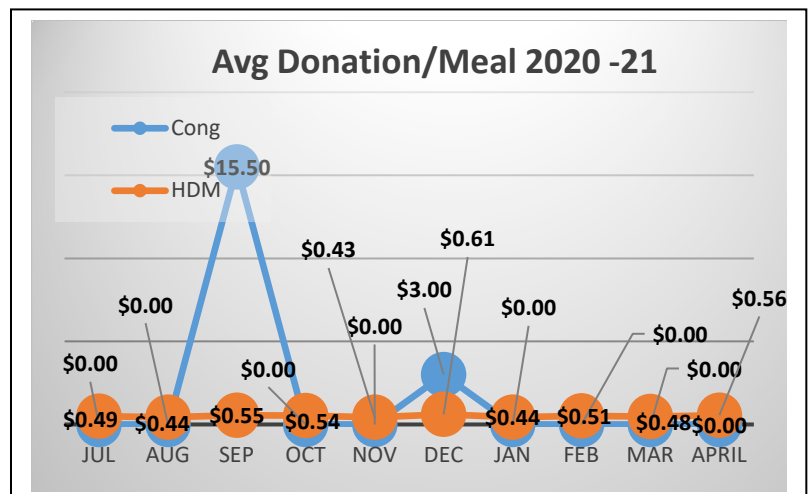
The SNP is also partially funded by the Older Americans Act, through the Ventura County Area Agency on Aging (VCAAA), VCAAA Foundation, the City of Camarillo, and an in-kind partnership with Pleasant Valley Recreation & Parks District. There is no charge per funding agreement but a \$3.00 per meal donation by attendees is suggested as required by the VCAAA.

At-a-Glance

	April 2021	Unduplicated Clients FYTD
New HDM clients	20 <u>-18 disenroll</u> (2) net gain	528 *
New Cong. clients	0**	14

*includes HDM clients currently on hold as well as 8 disabled non-seniors funded by VCAAA Found.

**Due to COVID19, Cong clients shifted to HDM



Program History

The District began administrating the operational arm of the Senior Nutrition Program in April 2005, under grant funding from the Ventura County Area Agency on Aging (VCAAA). In FY 2006/07, the City of Camarillo approved funding support for the Home Delivered portion of the Senior Nutrition. VCAAA manages the food procurement part of the program, while the District provides the operational and logistical support of implementation. Since the District's participation in this program, more than 3,000 people have received more than 400,000 meals, averaging over 25,000 meals/year.

TOTAL MEALS SERVED (cumulative)		VCAAA Funding	VCAAA meals allowed	% program split	City Funding (HDM only)
Program began April 1, 2005		\$27,602			
Total meals served FY 2005-2006	34,382	\$52,099			
Total meals served FY 2006-2007	28,234	\$84,468			\$32,000
Total meals served FY 2007-2008	27,332	\$79,978			\$32,000
Total meals served FY 2008-2009	26,168	\$82,424			\$35,000
Total meals served FY 2009-2010	27,132	\$82,259			\$37,000
Total meals served FY 2010-2011	22,598	\$84,166	25,700	62% HDM 38% Cong	\$37,000
Total meals served FY 2011-2012	15,936	\$69,536	23,710	62% HDM 38% Cong	\$37,000
Total meals served FY 2012-2013	12,941	\$60,800	20,075	96% HDM 4% Cong	\$37,000
Total meals served FY 2013-2014	19,452	\$52,572	18,600	97% HDM 3% Cong	\$37,000
Total meals served FY 2014-2015- (HDM+C)	23,036	\$52,572	20,460	97% HDM 3% Cong	\$37,000
Total meals served FY 2015-2016 (HDM+C)	22,799	\$55,942	20,460	97% HDM 3% Cong	\$37,000
Total meals served FY 2016-2017 (HDM+C+ ARCH)	23,148	\$69,660	22,320	93%HDM 7% Cong	\$37,000
Total meals served FY 2017-2018 (HDM+C+ARCH)	25,396	\$69,375	22,500	97%HDM 3% Cong	\$37,000
Total meals served FY 2018-2019 (HDM+C)	29,883	\$73,750	24,000	98% HDM 2% Cong	\$37,000
Total meals served FY 2019-2020 (HDM+C)	39,719	\$84,375	27,500	96%HDM 4% Cong	\$37,000 + \$7500
FYTD Total meals served July 2020-April 2021 (HDM+Cong.)	66,068*	\$96,058	30,250	96%HDM 4% Cong	\$37,000
TOTAL cumulative meals served since program inception; all-meal types; commenced April 2005	444,224				

*includes meals for (8) <60 disabled clients funded by the VCAAA Foundation

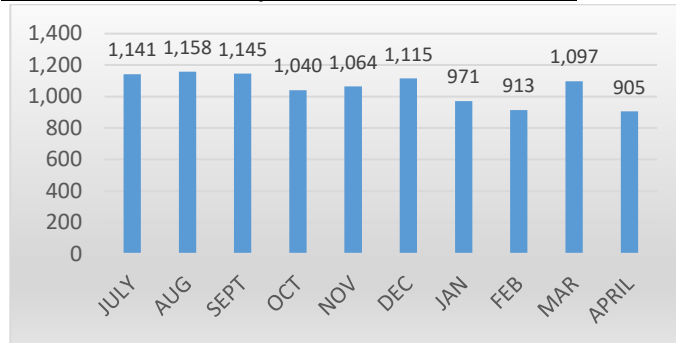
HDM Referral Sources

Referral Source March 2021	HDM	Cong
Friend/Neighbor/Family	9	0
Former Congregate Client	0	0
Website/Online Search	2	0
Healthy Attitudes magazine	1	0
Social Worker/APS Referral	3	0
Doctor office/Hospital	0	0
VCAAA referral	2	0
Previous Client	3	0
Internal District referral	0	0
Casa del Norte Mobile Home Park Manager referral	0	0
Walk-in	0	0
District Produce Day	0	0
Hospice	0	0
OASIS Catholic charities	0	0
TOTAL	20	0

HDM Cancellations

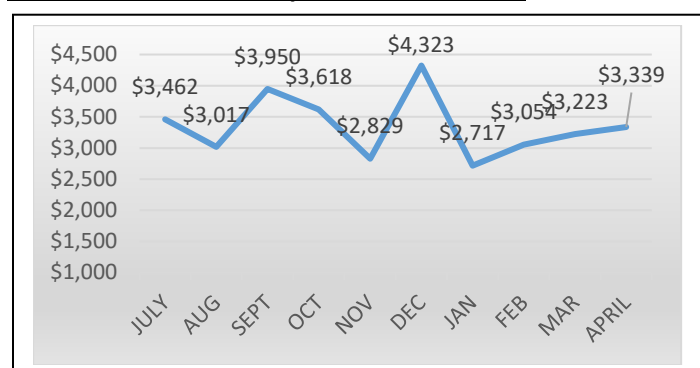
Reason Stated	Mar. 2021
Dislikes the food/Not what was expected	6
Family/Caregiver now providing meals	0
Moved in with Family	0
Moved into Care Facility	0
Moved to alternate Program	1
No longer desires services	4
No longer meets criteria	0
No longer needs service	1
Health has improved-able to cook	0
Dietary restrictions	2
Relocation out of service area	1
Deceased	3
On hold for extended time	0
TOTAL	18

HDM: Clients Served per Month 2020-21

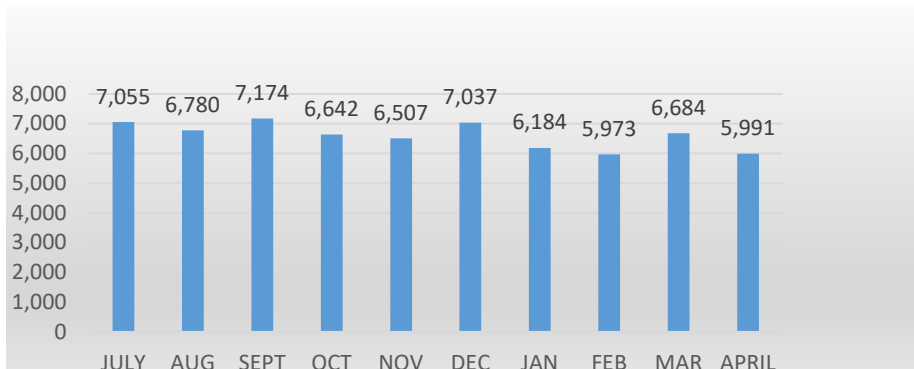


*client count is duplicated count as clients receive meals each week

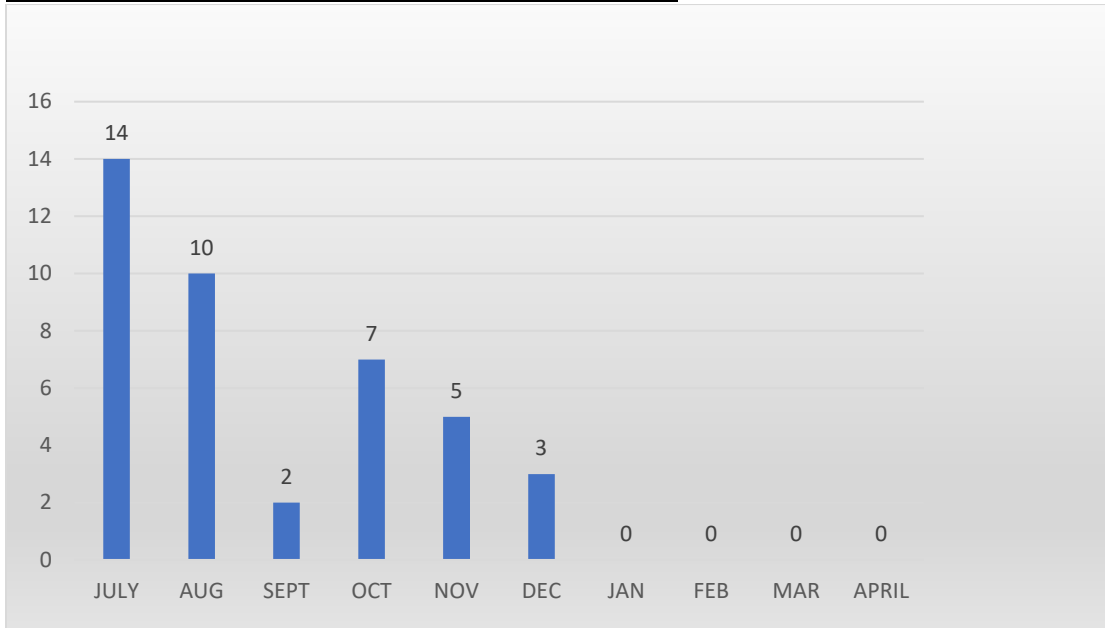
HDM: Donations Rec'd per Month 2020-21



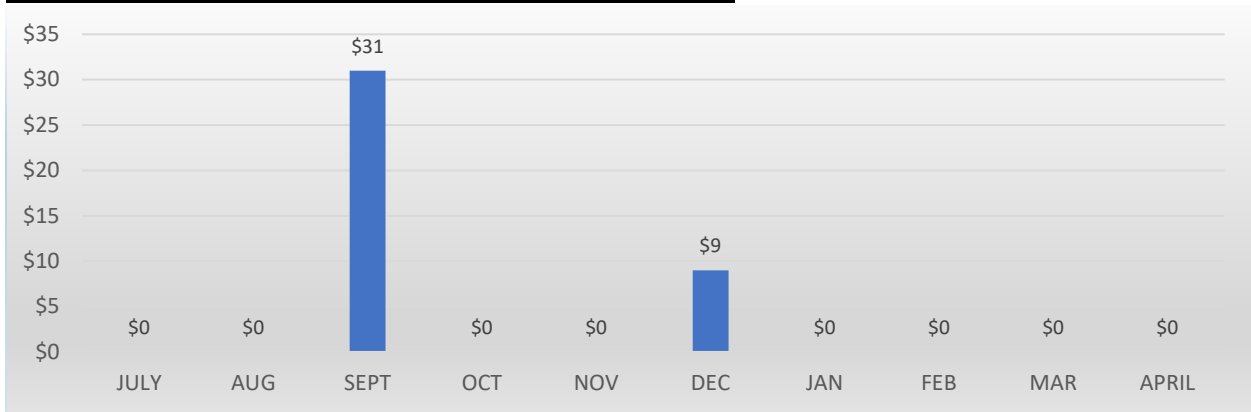
HDM: Total Meals Provided per Month 2020-21



CONGREGATE: Meals Provided per Month 2020-21



CONGREGATE: Donations Received per Month 2020-21



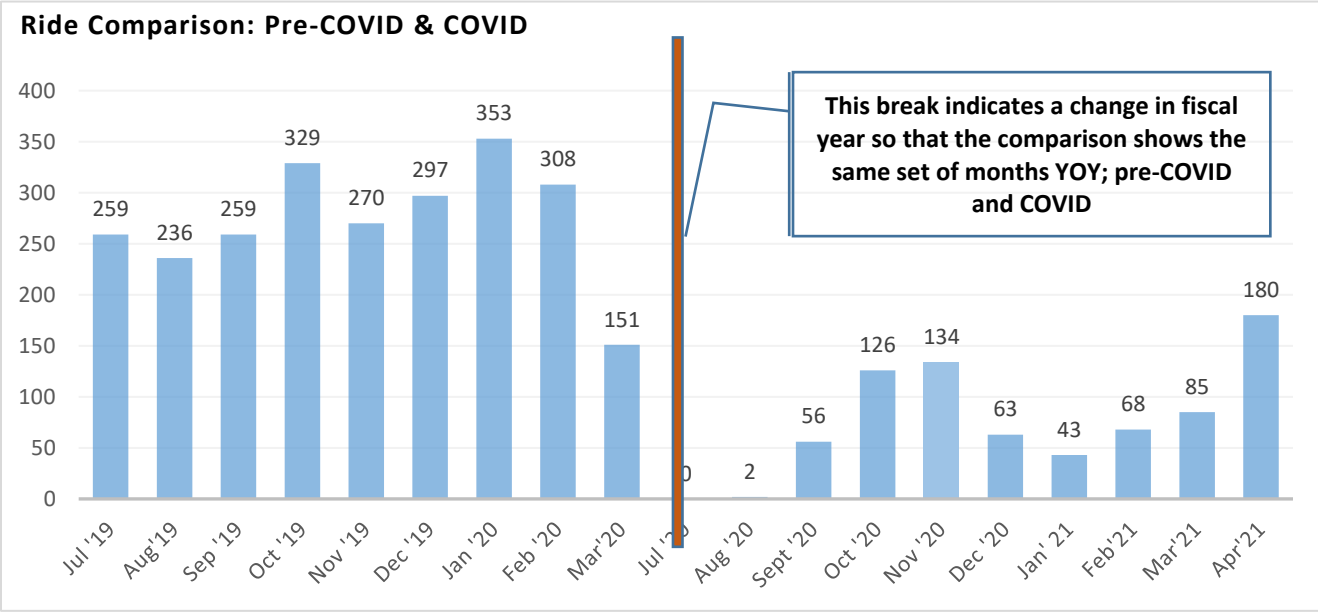
MEMORANDUM

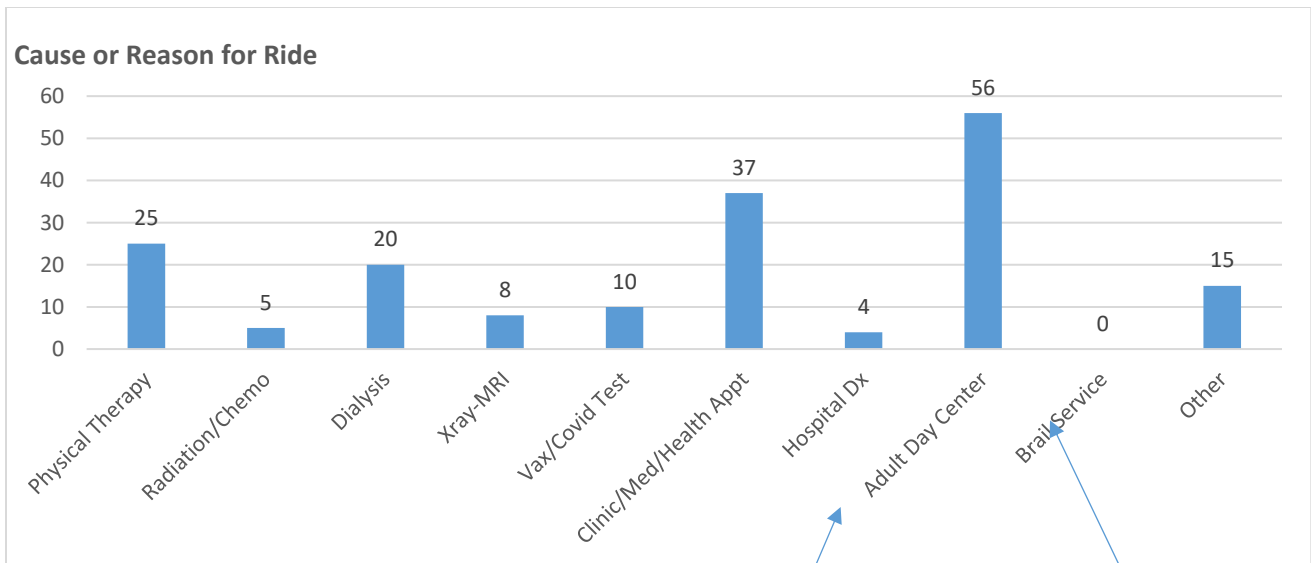
DATE: April 30, 2021
TO: Kara Ralston, Chief Executive Officer
FROM: Tanvir Walele, Transportation Coordinator
SUBJECT: *April 2021 Monthly Report*

PROGRAM DESCRIPTION

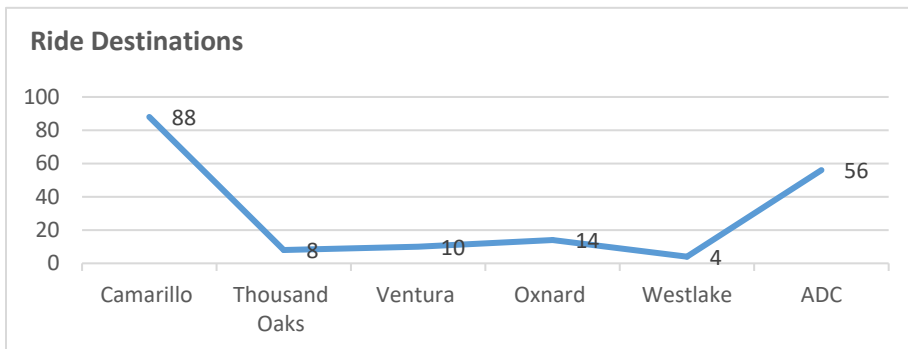
Camarillo Health Care District provides door-through-door transportation for non-emergency medical appointments and other activities of daily living, including to and from District programs, throughout Ventura County. Drivers are trained in CPR and First Aid, and have additional sensitivity training in transporting frail, elderly cognitively-challenged and mobility-challenged riders. Vehicles are equipped with hydraulic lifts to accommodate wheelchair clients, oxygen canisters, and other assistive mobility devices.

Transportation services remain available with proper capacity, safety and spread mitigation limits. Special funding from the City of Camarillo, effective March 2021 through June 30, 2021, has allowed services to begin being provided at no charge.

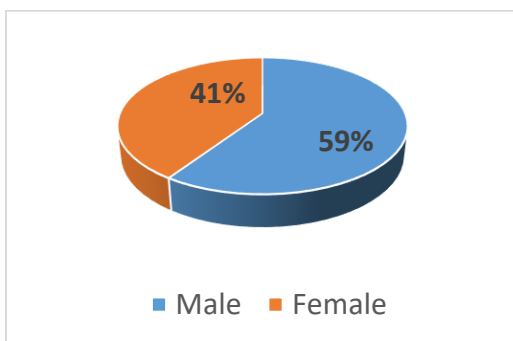




Transportation ride/client count normally includes many rides for enrollees in the Adult Day Center. The Adult Day Center was briefly reopened with limited capacity in October and November of 2020 and the ride chart below reflects that brief spike. When the Adult Day Center reopened on April 19, 2021, the ride/client count continued to increase. Similar situation for when the Braille Institute rides resume.



Rides originate in the service area and can be provided to destinations throughout Ventura County, and to Kaiser in Woodland Hills.



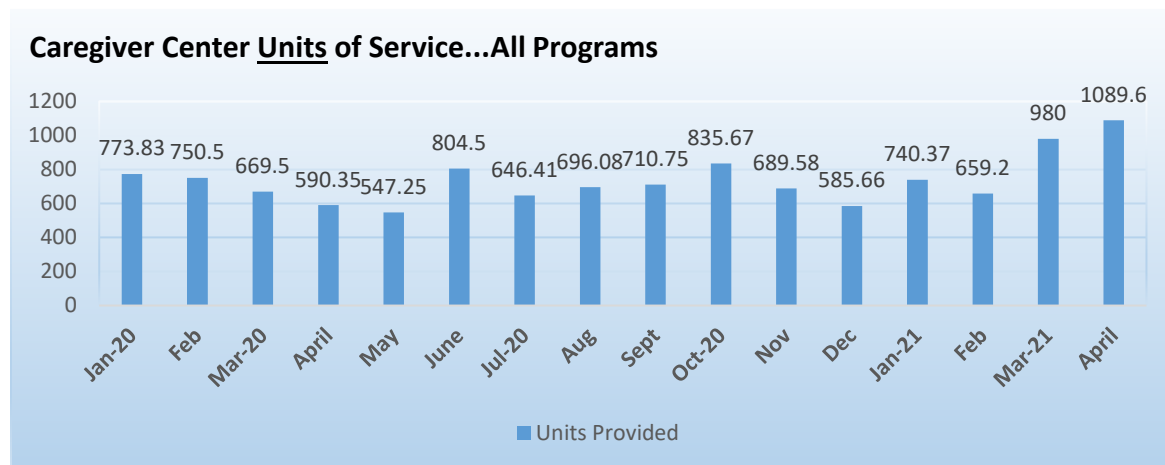
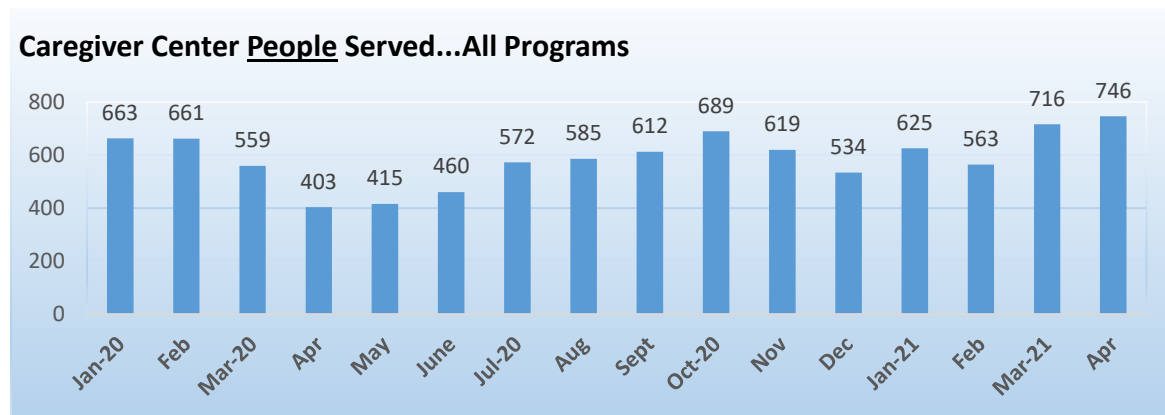
MEMORANDUM

DATE: May 11, 2021
TO: Kara Ralston, CEO
FROM: Blair Barker, MPH, Care Services Director
Caregiver Center of Ventura County
RE: April 2021 Monthly Report

PROGRAM DESCRIPTION

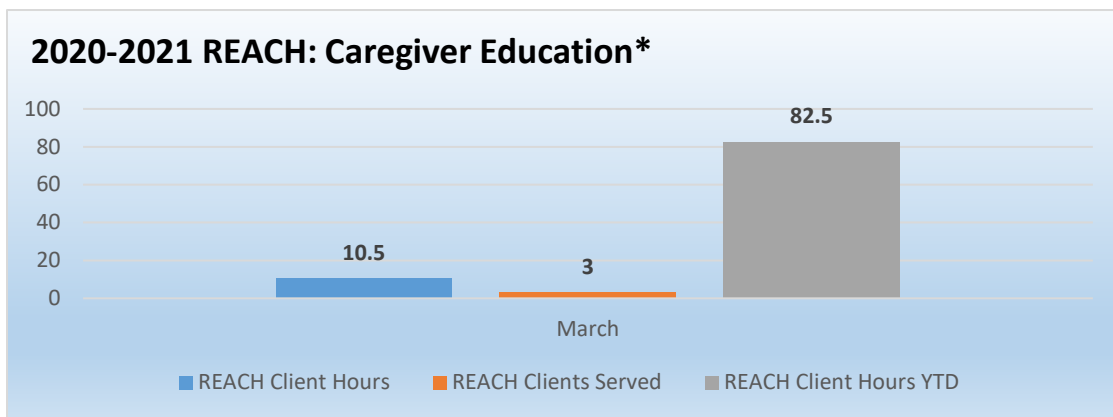
The goal of the Caregiver Center of Ventura County (Center) is to decrease the impact of caregiver burden and empower people to better health. This is accomplished through strategic partnerships with medical and community-based providers for the delivery of caregiver education and training, access to resources, and increased quality of life outcomes. The Caregiver Center has a comprehensive array of programs and services including REACH, Personalized Care Consultations, Senior Support Line, Caregiver Skill-building, Respite Services, Home Modification Services, Dementia Education Classes, Support Groups, Walk-in Inquiry, and Caregiver Reminder Contacts.

Overview of Units of Service Provided



Program	April - Units	April - People
REACH: in-person	0	0
REACH: phone	7.5	2
ADS Plus: phone	0	0
Dealing with Dementia: class	0	0
Dementia Live: class	0	0
Community Voice – DFVC: class	0	0
Caregivers CAN: class	0	0
Powerful Tools for Caregivers: Virtual Class	21	4
Care Consultation: in-person	0	0
Care Consultation: phone	36.35	38
Caregiver Support Group	13.5	7
Respite: In Home Hours	166.25	13
Respite: ADP Hours	0	0
Home Modifications: Units Installed	10	5
Assistive Devices: Units installed	0	0
Senior Support Line: Peer Counseling	65	65
Senior Support Line: Telephone Reassurance	100	92
Memory Café	0	0
Caregiver Wellness Screening (Zarit Burden)	0	0
Depression Screening (PHQ-9)	0	0
Client follow-up (<i>in-person, phone call, email, similar</i>)	198	92
Client Walk-ins	6	6
Resource & Education Request	282	274
Inquiry response: Email/phone reply	98	62
Caregiver Email Outreach	86	86
TOTAL	1089.6	746

REACH Program



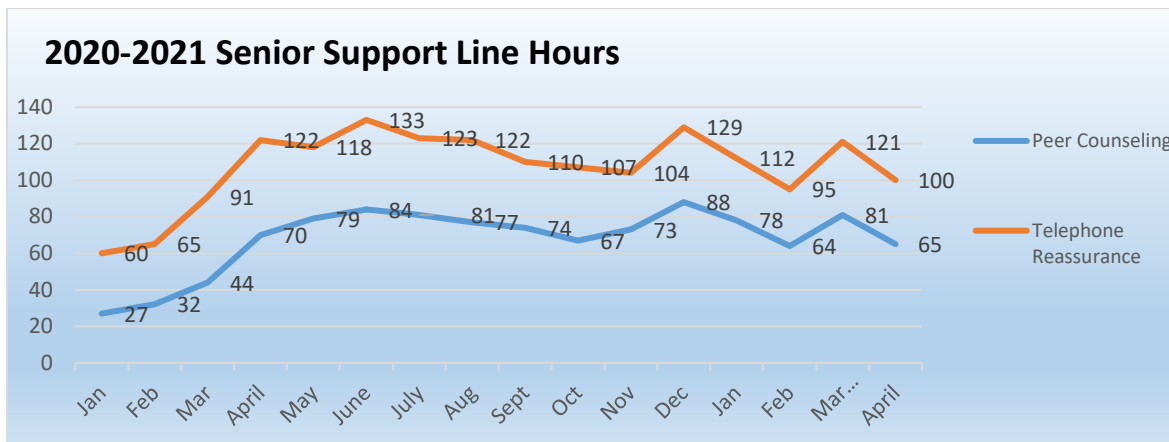
REACH: Caregiver Education	April	YTD	Annual Contract Goal	Target 83% of FY
REACH: Total Client Units*	7.5	90	225	53%
REACH: Clients served	2	27	N/A	N/A
TOTAL	9.5	117	N/A	N/A

*This number includes REACH in-person and phone visits (units = hours)

This chart represents counts of clients served as well as the hours provided by the Center through the Rosalyn Carter Institute’s REACH (Resources Enhancing Alzheimer’s Caregivers Health) program.

Senior Support Line

This chart represents measures of Senior Support Line (SSL) activities, either peer counseling or telephonic reassurance. Partially Funded Program through Older Americans Act federal funding, SSL is a toll-free reassurance and socialization program for Ventura County residents aged 60 and older, providing emotional and social support to reduce risks of isolation, socialization, wellness and safety checks, and connections to community resources.



Senior Support Line (Title IIIB)	April	YTD	Annual Contract Goal	Target 83% of FY
Peer Counseling: Hours	65	748	616	121%
Peer Counseling: Persons Served (unduplicated monthly)	65	777	375	207%
Telephone Reassurance: Hours *	100	1,123	N/A	N/A
Telephone Reassurance: Contacts	289	3,255	2,236	146%
Telephone Reassurance: Persons Served (unduplicated monthly)	92	974	278	350%
TOTAL	611	6,877	N/A	N/A

Respite Hours

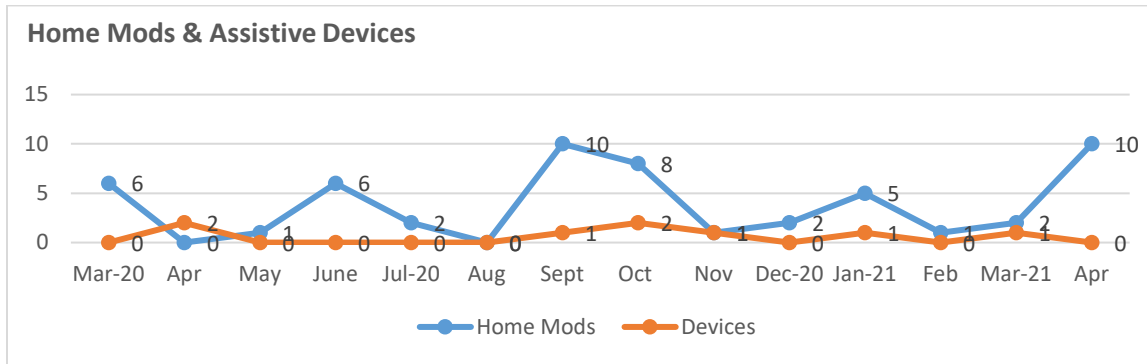
This chart represents measures of Respite hours and clients served by those hours, either in-home and/or at the Adult Day Center. The District periodically receives funding for in-home respite and adult day center respite through Older Americans Act, Title III E funding awarded by the VCAAA.

Due to COVID-19 closures, only 2.5 respite hours were authorized for respite provided in the Adult Day Center so far, this fiscal year, and none for April 2021. The VCAAA understands the impact of COVID-19 on the performance of this funding.

Respite (Older Americans Act Title III E)	April	FYTD	Annual Contract Goal	Target 83% of FY
Respite: In-home (hours)	166.25	669.25	992	67%
Respite: In-home (people)	13	58	N/A	N/A
Respite: ADP (hours)	0	2.5	667	1%
Respite: ADP (persons served)	0	1	N/A	N/A
TOTAL	179.25	861.75		

Home Modifications and Assistive Devices

This chart reflects the number of home modifications (anything that requires a bolt, screw, etc.) and assistive devices (no installation required) that have been authorized. The District periodically receives funding for Home Modifications and Assistive Devices through Older Americans Act, Title III E funding awarded by the VCAAA.



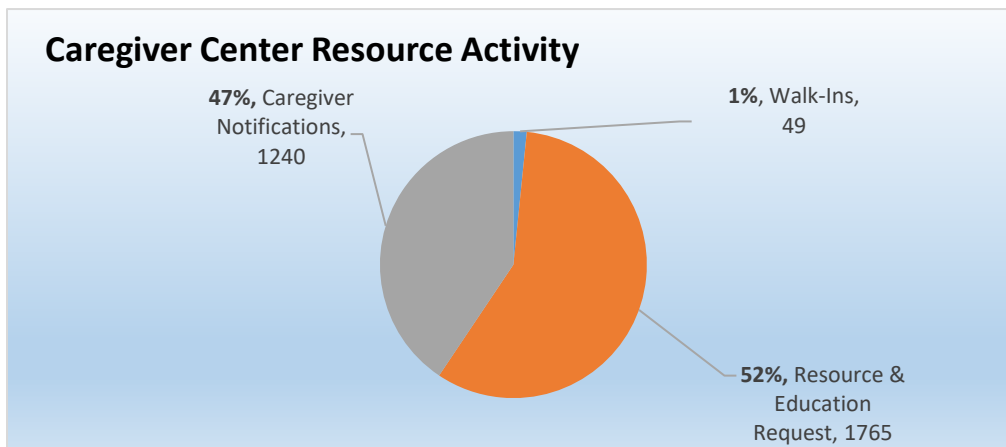
Home Modifications (Title III E)	April	FYTD	Annual Contract Goal	Target of FY 83%
Home Modifications: Units installed	10	41	93	45%
Home Modifications: Persons served	5	23	N/A	N/A
Assistive Devices: Units provided	0	6	8	75%
Assistive Devices: Persons served	0	6	N/A	N/A
TOTAL	15	76	71	

Dementia Friendly Caregiver Engagement Project

Outside of the pandemic, there would be a chart below this that represents monthly and FYTD counts of clients and organizations served by the Center’s dementia education programs. Grant funding was previously provided by the Arthur N. Rupe Foundation to expand dementia specialty programs and services to family and professional caregivers. These programs and services are an integral of the Dementia Friendly Ventura County initiative (led by the VCAAA). Due to the Ventura County Stay Healthy At Home Orders, the District is unable to train family caregivers and professionals (social distancing and gathering restrictions in place). However, the organizations that developed both Dementia Live and Dementia Friendly Work Sector Training are currently developing materials to be able to deliver these two programs virtually. Once able to, the District will provide them.

Caregiver Center Resource Activity

This chart represents Resource Specialist activity for the fiscal year, with April 2021 shown in the data table below.



Caregiver Center Resource Activity	April	YTD
Client walk-ins	6	49
Resource & Education Request	282	1,765
Caregiver Email Outreach	86	1,240
TOTAL	374	3,054

The innovative dementia-specialty work accomplished in the Caregiver Center positions the District as a preferred provider to secure contracts and grant awards. The Center’s work contributes to the District’s strategic plan initiatives by providing evidence-based dementia training to caregivers to increase skillsets and education needed to provide quality care for their care partner and protect their own health.



SECTION 11

BOARD PRESIDENT REPORT

MAY 25, 2021

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SECTION 12

BOARD MEMBERS COMMENTS AND/OR REPORTS

MAY 25, 2021

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SECTION 13

CLOSED SESSION

MAY 25, 2021

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SECTION 14

RECONVENE FROM CLOSED SESSION

MAY 25, 2021

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SECTION 15

ANNOUNCEMENT OF CLOSED SESSION

MAY 25, 2021

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FUTURE MEETING AND EVENTS

<u>Board of Directors Meetings</u>	
• Executive Committee: Loh, Doria	Tuesday, June 01, 2021, 12:00 p.m.
• Full Board: Budget (First Reading)	Tuesday, June 08, 2021, 12:00 p.m.
• Executive Committee: If Needed Waived if Budget approved on the First Reading.	Tuesday, June 15, 2021, 12:00 p.m.
• Full Board: Budget (Second Reading) Waived if Budget approved on the First Reading.	Tuesday, June 22, 2021, 12:00 p.m.
• Executive Committee: Loh, Doria	Tuesday, July 20, 2021, 12:00 p.m.
• Finance Committee: Hiepler, Daly	Tuesday, July 27, 2021, 10:30 a.m.
• Full Board:	Tuesday, July 27, 2021, 12:00 p.m.
• August - DARK	
• Executive Committee: Loh, Doria	Monday, September 21, 2021, 12:00 p.m.
• Full Board:	Tuesday, September 28, 2021, 12:00 p.m.